A Holistic Approach to Social Work Education

Lynda M. Wright
Portland State University

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A HOLISTIC APPROACH TO SOCIAL WORK EDUCATION

by

Lynda M. Wright

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CHAPTER I

FACING CHANGE

My definition of "political" has now expanded to include the food we eat, the excitation in our bodies, how we raise our children. People out of touch with their own bodies cannot make a revolution. The political battles of the 1960s included too many crazy meetings, bureaucratic hassles, ideological wars because people were not aware of their own need for personal growth. In the 1970s we are going inward and discovering that we are the creators of our experience. Soon the spiritual and political revolutions will be joined: the inner and the outer.

--- Jerry Rubin

The Stress Around Us

The explosive riots of the sixties are illustrative of the serious stresses faced by large groups of people in our society. Crowded living conditions in ghettos, inadequate health care and nutritional deficiencies are a few of the obvious stressful conditions faced by the poor.

Nor are the poor by any means alone in having to cope with stressful conditions. In the United States over half of all deaths occur because of heart and circulatory diseases. Hypertension is a stress related disease affecting over one-third of the adult male population. In attempts to combat stress, millions of Americans are turning to sleeping pills, tranquilizers, amphetamines, alcohol, cigarettes and illegal drugs.  

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America has long been idolized as the richest country in the world in terms of material wealth. The vast majority of Americans, however, have not learned how to achieve and maintain balance between their physical, mental and spiritual development in everyday living. Consequently Americans feel victimized by their own overindulgence. Alienation and lack of purpose in living are common among all classes and races of people in the United States.

This lack of personal satisfaction is delineated by Geri Metz:

This mental illness in civilized societies is so generalized and widespread that it goes unnoticed in all but its most extreme manifestations. The allergies, the headaches, the "common" colds, the acid indigestions, the constipations, the bodies pulled out of shape by muscular tension -- all these are considered "normal" and not serious. Somewhat more advanced symptoms such as ulcers, early heart attacks, moderate alcoholism, moderate drug abuse (and this definitely includes the tranquilized housewife and business executive) -- these are unfortunate, but still within the acceptable. Further along is the occasional individual whose symptoms, perhaps very controlled for the most part, one day explode into an orgy of anger resulting in the murder of innocent victims; or the schizophrenic, withdrawn into his own world. And we don't even mention the general unhappiness and discontent etched into the faces of civilized man, or the suicide, the broken homes, the ceaseless drive for more, the lack of satisfaction.

The saddest part of this sad picture is that we accept most of it as the norm and that we allow our society to perpetuate the sickness.

... Western man needs a new awareness of his wholeness, of his complex union of body, mind, and emotions. . .3

Rapid and often unexpected change weakens the physical functioning of the body and adversely affects the emotional well-being of the person.

In TM: Discovering Inner Energy and Overcoming Stress, the authors explain the adverse effects of stress:

The medical term for excessive wear and tear upon the body is stress. When a person is subjected to continuous change, his body must respond to this demanding circumstance. In adapting to circumstances which challenge his faculties, an individual reacts biochemically and physiologically. This adaptation process taxes the body's essential resources and exhausts its energies. Repeated exposure to excessive stress without sufficient rest to restore depleted bodily resources triggers a process of deterioration which undermines every aspect of a person's experience. When people begin to suffer from accumulated stress, they become susceptible to disease, particularly to psychosomatic ailments. They also find themselves troubled by inexplicable anxiety, frustration, depression or a general feeling of dissatisfaction and aimlessness. When stress accumulates, a loss of mental clarity and emotional openness damages interpersonal relationships. Excessive stress also leads to the inability to make decisions, plan effectively and work efficiently. Because of the total interdependency of bodily, emotional and mental processes, stress affects every phase of one's life.4

One of the most eminent authorities on stress in this country is Hans Selye. In his recent book, Stress without Distress, Selye explains that activity associated with stress may be pleasant or unpleasant; but distress always refers to a disagreeable situation. Selye feels that stress is not something to be avoided. In fact, he explains that complete freedom from stress is death.5 Attempts to avoid stress can be self-defeating because the resultant boredom can be more stressful than the original pressures. A tour of any state mental hospital will give observers a graphic illustration of this kind of stressful boredom.

To most effectively adapt to stress, Selye suggests that instead of avoiding work, people should find the kind of occupation for themselves that is play.6 This same philosophy was reflected by Yogi Joel

4Bloomfield et al., TM: Discovering Inner Energy and Overcoming Stress, p. 29.
6Ibid., p. 82.
Kramer at a Yoga demonstration in Portland, Oregon held in April 1976. Kramer said adults can learn how to take care of themselves by really watching children at play. During play children exert much energy, but no effort at all. Kramer believes that interest in what we are doing is the secret to satisfaction in life.

Helping Others Adjust

One of the most popular books dealing with change and the resultant stress is Future Shock by Alvin Toffler. He says the hope of the future lies in our ability to help others turn crises into opportunities.

The only way to maintain any semblance of equilibrium during the super-industrial revolution will be to meet invention with invention -- to design new personal and social change-regulators. Thus we need neither blind acceptance nor blind resistance, but an array of creative strategies for shaping, deflecting, accelerating or decelerating change selectively. The individual needs new principles for pacing and planning his life along with a dramatically new kind of education. He may also need specific new technological aids to increase his adaptivity . . .

As change agents in our "future shock" society, social workers need foremost to be equipped with tools for self-survival which they can share with their clients in facing the myriad problems of living. Emanuel Tropp urges social workers to return to emphasis on mutuality in helping others to help themselves realize their potentials instead of relying upon diagnosis and treatment. Tropp explains:

... excessive change in peoples' lives will increasingly have to become one of the concerns of social work ... what generally has been either stated or implied is that the change agent knows what changes need to occur and then devotes his efforts to effecting them.


Thomas Wright is Administrative Director of Solo Center in Portland, Oregon. Long before obtaining his Masters in Social Work from Portland State University, Wright noted that social workers often react according to what society expects of them at the expense of their clients' desires. He explained:

The way a social worker can be an effective change agent is to first learn more about himself. What are his real motivations for being a change agent? That's the first thing he should know. This understanding would include his real motivations for helping someone, too. In helping others a real understanding of walking in that person's shoes - empathy - is very important. 9

The Need to Develop Empathy

"Empathy" is the word which best describes the kind of understanding needed by social workers in professional practice. According to a study by Thomas Keefe, the value of empathy is needed by direct service workers and social planners alike. He says:

To facilitate interaction, communication, and behavior change the helping person must have high levels of empathy whether his intervention is at a micro or macrosystem level ... A capacity to know the true state of another is critical to successful intervention whether the context is a psychotherapeutic hour, a negotiation meeting with rebelling prisoners, or a board meeting discussing allocation of fiscal resources. 10

In recent years social workers have begun to identify empathic skills of lay people in "natural helping networks" within various communities. These natural helping characteristics found among bartenders, beauticians, and some neighborhood mothers are currently being studied

9 Interview with Thomas J. Wright, Portland, Oregon, 22 May 1976.
in much the same manner as an anthropologist studies a different culture in a foreign country.

Like anthropologists, social workers studying natural helping networks agree that these people must be left alone to function successfully in their natural environment. According to Diane Pancoast who teaches a social work class in natural helping networks, professional education is likely to contaminate the innate skills of these natural helpers.

Are empathic skills found in "natural helpers" somehow different from the empathic skills of professional social workers? Is empathy something that can be taught in a theoretical presentation by a professor in the classroom or is it a quality that must be experienced to be fully understood.

The Need for Self-Awareness

Laymen and clients have observed that social workers may have personal problems and biases which interfere in the helping relationship due to the social worker's lack of personal awareness. It is not inconceivable, for instance, to find a social worker with a drinking problem working in an alcoholic rehabilitation program or to find an obese social worker involved in weight reduction counselling. In a therapeutic situation a social worker who is currently experiencing unresolved sexual problems is not in the best position to help others with similar difficulties.

The above examples are particularly true for those social workers who feel too uncomfortable to acknowledge their obvious personal adjustment problems to their clients. In many cases the social worker feels he must protect his image and may hide behind the facade of his professional
degree instead of expressing his true feelings to his clients.

Until recently this type of non-self disclosing behavior on the part of the therapist was sanctioned under the guise of assuring objectivity and preventing the social worker from becoming too personally involved with his clients. Armitage and Clark express this kind of professional separatism when they say:

... the expressions of values in terms of professional practice behavior represents a desirable restriction in focus. In social work education one is not concerned with "the whole man", or with the student's personal, moral, or religious life, but with professional activity. In that the statement of values in performance-based terms restricts values to professional practice, it helps avoid objectives that appear manipulative of the student's total being.11

The result of such "professional" attitudes as those held by Armitage and Clark is that few graduate schools prepare social workers to be comfortable with their feelings or to be able to relate authentically to their clients.

The pitfalls of professional role playing are exemplified by Duane Thomas:

In my own experience those I have encountered most concerned with professional roles seem to have the greatest difficulty with interpersonal relationships. At the same time they also seem to be the least effective within a therapeutic relationship. I feel that roles are artifacts; they invite distance; they serve to separate rather than to bring people together. . . .12


Thomas further explains the value in developing authentic relationships with clients when he says the social worker:

... must be willing to express his real feelings, examine his own activity within the relationship, engage in self disclosure; in short, respond to the trainee as a real person within a real situation. I am aware that this begins to nudge the sacred cow that has long roamed the pastures of social work practice, that is, the concept of a "professional relationship." In my view many antihuman practices have been perpetrated under this overall euphemism of "maintaining a professional relationship." In this respect I view with a jaundiced eye concepts such as "maintaining emotional distance," "clinical detachment," "compassionate disinterest," and even the constant caution given by many not to "overidentify with the client." My attitude in this respect is not a general "rip-off" of the scientific approach that is necessary in any sound practice. Human emotions and scientific principles need not lock in moral combat. Thinking and feeling can be a simultaneous experience. It is my suspicion that overconcern with professional roles has had a much more negative than positive effect on practice in general.13

The Hazards of Rescuing

When the social worker is not comfortable with his own feelings, he is even less likely to be of real value to his clients in the therapeutic situation. The insecure social worker resorts to "rescuing" his clients from uncomfortable situations. John O. Stevens has given the following criticisms of this all too common kind of "helping" prevalent among social workers:

One of the commonest (and also widely accepted) ways of not respecting a person's experience is to rush in with help when a person is feeling "bad" or uncomfortable. Being "helpful" with reassurance, reassurance, jokes, comfort, etc., prevents the person from fully experiencing his grief, anger, loneliness, etc. Only through experiencing it fully can he accept it, assimilate it into his total life experience, and grow into a more complete and integrated human being. Almost al-

13 Ibid.
ways the "helper" actually helps himself by helping others. By rushing in with a band-aid, he stops the expression of feelings which are painful for him to feel. He also convinces himself and others that he is capable of helping others and doesn't need help himself. Almost every "helper" has strong feelings of helplessness which diminish temporarily when he helps someone else. This is true of a great many people in the "helping" professions: teachers, psychologists, and especially social workers. . .

There is a widespread assumption that a person who is in difficulties is weak and needs help. In one sense this is true, because so much of his energy is spent in manipulation of himself and manipulation of others that he has very little energy left for direct coping with the world. If you "help" such a person, you encourage him in his delusion that he needs you to help him, and you increase his investment in manipulating you to come to his rescue. But if you insist that he get more in touch with his own experience, he can come to realize the tremendous energy and power he expends in manipulating both himself and others in order to get support from others. As he assimilates this energy, he can learn to use it more directly for his own self-support. He can realize that he can do many things for himself that he previously thought he needed others to do for him.14

Clark Moustakas has noted the importance of having the freedom to grow and to actualize one's potentials provides the best foundation for interaction with others in both groups and society in general. When speaking of self-responsibility he explains:

Ultimately, I cannot be responsible for another person. I can only participate in his life, not matter what that participation may become to mean to him. But, in the end he discovers his own meanings, his own resources, his own nature, his own being. . .15

The social worker actively engaged in "rescuing" should remind himself that each person involuntarily court committed to a state mental hospital is the end product of professionals who have decided how to


"help" someone who does not want this kind of "help". Massive dosages of tranquilizers and electroconvulsive therapy administered to mental patients against their will are but two more examples of society-sanctioned rescuing behavior.

The "people-separating" behavior inherent in the psychiatric labeling system deserves careful scrutiny by social workers. Clark Moustakas speaks of the commonality of all mankind when he says:

Real understanding of the individual does not come from viewing the person as an object for analysis and study, from noting his behavior and probing into the so-called hidden dynamics, frustrations, and conflicts of his past life. Genuine understanding is not a shrewd analysis which is disclosed by strange signs and symbols, not a clever diagnosis which has a keen eye for the weaknesses of people but rather it is rooted in life itself, in living with the other person, in being sensitive and aware of the center of a person's world, perceiving the essential nature of the person as he is, and respecting and valuing his resources and strengths. Only when the person is recognized as an integrated being with self-determining resources is there hope that a unity of mankind can also be born.16

The Value of Self-Experience

Self-help groups like La Leche League and Weight Watchers have long recognized the value of personal experience in developing the ability to help others with similar problems. Peer counselling is used effectively by adolescent groups and such dissimilar organizations as Parents Anonymous and Synanon. In North Dakota the Lutheran Family Services has a FRIENDS Program that matches up people who have successfully experienced through a problem in living with others who are currently having similar difficulties. In addition to problems like divorce, mental hospitaliza-

16 Ibid., p. 5.
tion and widowhood, FRIENDS also does match-ups for people who have recently gone through bankruptcy or who are in less common states of transition.

People who seek out self-help groups generally recognize the value of being able to relate to a person who is an effective role model because of personal success in the growth program. Before a person can qualify to be a lecturer for Weight Watchers, for instance, he must first successfully have dealt with his own weight problem and continue to demonstrate the ability to maintain his weight loss. The perspective lecturer is then given practical training in public speaking and is instructed in how to effectively conduct weekly classes to meet the needs of the members. It does not take much reasoning to understand why an obese member finds it easier to relate to a former fat person on a weekly basis than to a doctor who hands her a 1,000 calorie diet and expects that she will simply follow his advice without sufficient words of support.

The importance of self-awareness in working with groups is stressed by William C. Schutz. He explains that too many technically skilled group leaders never really excel because "... their own personal needs have intruded into the group — perhaps sadism, anger over rejection or lack of respect, passivity due to fear of failure and embarrassment, defensiveness, or a need to be sexually attractive. ..." 17 Schutz says group leaders should have a broad-ranged exposure to such experiential workshops as massage, gestalt training, mysticism, bioenergetics, yoga, meditation, and tai chi.

Nan Narboe is a social worker who conducts growth workshops and therapy groups in the Portland area. For those interested in being therapists, Narboe gives the following suggestion: "At least half the time needs to be spent in personal therapy. I don't see any other way to be effective as a therapist. Besides, I don't feel right asking someone else to do something I wouldn't do." 18

The Needs of Students

Students are admitted to graduate schools of social work under the assumption that the next two years will be spent improving cognitive skills in the academic classroom and practical skills through field placements in the community. Social workers are expected to help clients in stressful situations like poverty, divorce, and unemployment. Oddly enough, virtually no training is available to the social worker to enable him to handle stress successfully in his own life.

Before the student even begins graduate work he is often faced with an inordinately high number of life changes that involve much stress. He may be required to move to a new city to attend school. He may have gone through a recent separation or divorce, have recently terminated employment and/or have continuing family responsibilities. He may find he needs to work either part-time or full-time to supplement his college loans or stipend during the same time he is expected to complete his graduate studies.

In addition to these personal problems faced by individual students, graduate school has built-in pressures that make this period one

18 Interview with Nan Narboe, Portland, Oregon, 24 May 1976.
of the most strenuous times in the life of the professional. As the student continues his formal education he is faced with constant questions concerning his capabilities as a professional social worker. The endless stream of papers and tests necessary to fulfill course requirements are accompanied by demands for performance at his field placements. Many professors feel they must make strong academic demands on the student to assure future excellence in professional practice. Many times students feel social work is not supposed to be enjoyable, a belief held by Norman Wyers, the new coordinator of the undergraduate social work program at Portland State University. Wyers explained that the undergraduate program is an important step for those interested in doing graduate work in social services. "But don't be mislead," Wyers said, "social work is not fun."  

To further complicate matters, most graduate students feel they should be able to handle their own problems without help. Thomas talks about the price of this game playing activity:

... Much has been discussed concerning the cultural "games played out during the act of living in an organized society. Graduate students and trainees in general seem especially vulnerable in feeling the need to play out these games. The goal is to project confidence and self assurance; doubts and fears are kept hidden. Discarded and even false presentation of one's self protects an individual's unacceptable parts from visibility. Unfortunately, this "protection" comes at the high price of not letting other people into our real selves and even personally losing sight of whom we really are, thus loss of useful feedback and consequent development.  

20 Thomas, Social Worker as Trainer, p. 36.
The Needs of Professionals

If student social workers are involved in the game playing of needing to appear self-confident by hiding personal doubts and fears, the game only changes form slightly upon graduation. High turn-over rates in agencies and professional "burn-out" are problems common in professional practice.

Bob Czimbals is a yoga teacher who opened Cherry Grove Center (a growth-retreat center near Forest Grove, Oregon) in September 1975. He also has an undergraduate degree in social work. Currently he is actively involved with teaching people what he calls, "self-survival skills" partially because in nearly twenty years of formal education, "no one taught me how to take care of myself," he explained. 21

A similar viewpoint is expressed by Dave Skinner, a social worker at Clackamas County Children's Services. Part of his work as a supervisor includes developing and conducting staff workshops each month on personal survival skills. He explained that part of the reason he spends so much time doing the kinds of workshops he does is to help prevent burn-out among his staff members. Professional burn-out occurs, according to Skinner, when social workers have not learned to take care of themselves. He contends that "mental health professionals have to take care of themselves first or they won't be of any use to their clients." 22

Implications for Curriculum Expansion

The trend towards recognition of the need for greater personal

21 Interview with Bob Czimbals, Portland, Oregon, 13 April 1976.

22 Interview with Dave Skinner, Portland, Oregon, 21 May 1976.
understanding and continued growth on the part of student social workers seems clear. The majority of social work courses continue to stress development of cognitive skills although students have identified the experiential parts of their courses to be the most helpful in developing empathic skills.23

What value does experiential learning have for the student social worker and his future clients? How valuable is it for a student to have had the experience of being a participant in a therapy group or personal growth workshop? Should a student social worker be given credit for enrolling in a weight reduction program and losing twenty pounds over the term? What value could bioenergetics or Hatha Yoga have for the student specializing in social planning? These are a few of the questions graduate schools of social work must answer in the last half of the 1970s to meet the needs of training for future professionals facing change.

CHAPTER II

RELEVANT EDUCATION: CHALLENGE OF THE FUTURE

When the person is guided by the real nature of his own experience, he also is genuinely present in his meetings with others. He is ready, as a whole person, to enter into the world of another person and to share his own resources and talents— not as a separate being, but in full communion. Genuine relating is a process of intuitive awareness, sensing, and knowing— not an intellectual, objective, detached thought process which judges and classifies the other person. Genuine relating involves a recognition of the mystery and awe, the capriciousness and unpredictability of life. It means trusting unknown developments in experience and a willingness to follow the uncertain course that results in a creative realization of one’s own potentialities.

-- Clark Moustakas

Trends in Graduate Education

In 1969 Carl R. Rogers’ controversial paper on graduate education appeared in his book, Freedom to Learn. In outlining what he calls a revolutionary program for graduate education Rogers has designed a program to facilitate greater learning and creativity by emphasizing freedom and responsibility in the development of the curriculum.

Rogers believes that the traditional, formal, rigid educational system stifles creativity and generates anxiety and frustration. Instead he proposes a program of independent study where each student contracts

24Moustakas, Creativity and Conformity, p. 13.

for his individualized learning experiences. Says Rogers:

The most socially useful learning in the modern world is the learning of the process of learning, a continuing openness to experience and incorporation into oneself of the process of change. . . If our present culture survives it will be because we have been able to develop individuals for whom change is the central fact of life and who have been able to live comfortably with this central fact. It means that they will not be concerned, as so many are today, that their past learning is inadequate to enable them to cope with current situations. They will instead have comfortable expectations that it will be continuously necessary to incorporate new and challenging learnings about ever-changing situations. 26

As a part of Rogers' innovative program, students would also have the opportunity to voluntarily join a basic encounter group with other students and faculty to increase self-awareness and to provide mutual feedback about individual strengths and weaknesses. 27

Although he has suggested that his curriculum design has implications for other graduate schools, Rogers program was specifically developed to meet the needs of graduate education in psychology. Duane Thomas has examined similar problems in the curriculum of graduate schools of social work. He sees the role of the social work educator as that of facilitator. As a facilitator the responsibility of the teacher is to aid the student in developing his fullest potential through a relationship which fosters authenticity and mutual feedback. Thomas explains how this kind of a training program would have far reaching implications for social work practice:

The training program, then, helps to allow the trainee latitude in truly being himself. The alternative to rigid, highly structured, preplanned trainer-dominated training is a joint,

26Ibid., pp. 163-164.

27Ibid., p. 196.
evolving program within a spontaneous "here and now" relationship, drawing up concepts and principles only as they relate to the actual learning process. In this respect, I have some question as to the usefulness of predeciding that a trainee needs to learn how to interview, how to take social histories, how to establish role perimeters, etc. The professional social worker uses himself and his relationships to facilitate growth and development in individuals, groups, communities, and bureaucratic organizations. He himself is his major instrument for change. In a society ever increasing in complexity the traditional modalities of casework, group work, and community organization must be expanded. We hear more and more of "versatility" in practice. The versatile social worker is a change agent, drawing upon a model which keeps human needs central while drawing upon a broad range of attitudes, ideas and skills, carried on within the "here and now" relationship. Most change systems cannot be preplanned; one must have full access to his personal resources on a spontaneous basis within a given situation. The ultimate practice is to flow with excitement, allowing one's full potential to be manifest. This demands confidence, awareness, and being truly in touch with the "now" circumstances.28

The ability to flow with the continual changes in life means social workers must develop flexibility. Lois G. Swack has reported that "... professional knowledge already has a half-life of only five years, with the likelihood that it will soon become even shorter."29 Under these circumstances she says, "... the most important thing professionals learn during their initial training is how to learn; they must have an intellectual foundation that enables them to learn and unlearn."30

Two key complaints against traditional education have been noted by William Bridges:

... a) that it is prescriptively structured ("This is what you need to know and this is how to learn it" and b) that it is too exclusively cognitive in style and content ("Forget how you

28 Thomas, Social Worker as Trainer, p. 36.


30 Ibid.
feel about it, just get the information accurate").

Many a student during the course of his education finds that much of the material is meaningless. Too often formal education is a frustrating attempt to learn material that has little personal meaning for the student. According to Rogers, material that has only intellectual value ". . . does not involve feelings or personal meanings; it has no relevance for the whole person."32

The Contribution of Confluent Education

The value of experiential learning has been explored by George Isaac Brawn:

Simply stated, confluent education means combining thinking with feelings so that both benefit. Thinking is sometimes called the cognitive domain. Feelings and emotion fall in the affective domain. Confluent education seeks to integrate these two domains so they emerge to the extent that they both lose their boundaries and result in more holistic or "together" behavior on the part of the student. Instead of having emotions clash or conflict with intellectual activity, we try to have both work in a harmonious relationship for the ultimate welfare and productivity of the learner . . . 33

Because confluence is an experience instead of another concept, it has both physiological and psychological correlates that can be identified and described. Thomas Yeomans further explains what happens when confluence occurs:


32Rogers, Freedom to Learn, pp. 3-4.

Confluence is an experience that we all have in varying degrees of intensity, sometimes in learning situations, sometimes in relationships with other people, and sometimes when we least expect it. Always it yields new meaning and understanding that arise from seeing a hitherto hidden connection or relationship, and is accompanied by a release of energy, often manifested by excitement on the feeling level, a sense of significance and involvement, and on the mental level by increased concentration and mental functioning. It is very much akin to what in "creativity theory" is called the "aha" experience, the moment of insight and recognition when, after the collection of experiences and a period of incubation or brooding over unrelated data, a pattern of organization suddenly is seen, often in a "flash," and a new idea or poem or invention is conceived and then elaborated into final form.34

Confluent education, then, provides a more balanced development of the student's personality through growth processes dealing with emotional, social, and moral maturity as well as intellectual development.

How Students Can Really Learn

The professor's role, says Bridges, should be that of facilitator. The professor needs to be a genuine and unauthoritarian resource person who is available to help students learn what they want to learn. To be relevant, the curriculum must have real life application for the student. He explains:

... The humanistic goal of self-knowledge and of what Emerson called "an original relation to the universe" can only be reached by providing people with several different kinds of educational opportunities... Profoundly alienated from ourselves, however, many of us do not yet know what we need, so we must devise ways in which to enable ourselves to recover that experiential center from which our own situations and their demands on us are re-

vealed. To do this we must draw upon . . . the tradition that emphasizes nondirective assistance in discovering one's personal reality, and the tradition that emphasizes the masterly unfolding of new ways of doing and perceiving . . .

If the social work practitioner is to feel comfortable about allowing his clients the freedom to grow at their own rate it seems clear that he must first experience the kind of self confidence that comes through personal growth. Although Swami Brahmananda has written about spiritual teachers, what he says has application for both social work education and practice:

All that a teacher can do is inspire you. He cannot work for you. You have to do the work for yourself. A guru has understood the value of freedom. In the way that he gives this to you, he will be your spiritual teacher. He knows and loves his freedom. He is a good teacher, he is a real teacher, who helps you to be free.

A true guru is one whose consciousness is one with the whole universe. That is the reason, without imposing any of his own thoughts, he will just allow you to grow by yourself. Even if you want to attach yourself, he makes you free by giving you fullest knowledge, filling you with the spirit of freedom, confidence and hope. Thus he will inspire you and give you impetus. The spiritual teacher does only that much, he helps you to grow by yourself.

The value of self growth is increasing in popularity within the Human Potential Movement. Each week thousands of people voluntarily join encounter groups like EST and Lifespring while others take Hatha Yoga classes, tai-chi, massage, and bioenergetics classes. The quest for purpose in life and escape from alienation in our highly mechanized and impersonal scientific society attracts many to the growth movement. Unlike

35 Bridges, Is Teaching a Dirty Word?, p. 12.
traditional psychotherapy which is embedded in the medical model, the
new growth groups hold the philosophy that "you don't have to be sick
to get better." This philosophy recognizes the commonality in mankind
and seeks innovative ways for people to feel better about themselves.

Why Encounter

What value do encounter groups have for student social workers?
William C. Schutz has explained that through self-experience in an en­
counter group, people learn to be more of who they are:

Encounter is a mode of human relating based on openness,
honesty, self-awareness, self-responsibility, awareness of the
body, attention to feelings, and an emphasis on the here-and­
now. It is a therapy in that it focuses on removing blocks to
better functioning. It also has educational, recreational, and
religious elements in that it attempts to create conditions
leading to a more satisfying use of personal capacities.37

Sensitivity training is one kind of encounter group used to assist
the student in his learning by allowing him to develop professional
skills without inhibiting his innate potential and creativity. Par­
ticipation in sensitivity training sessions can also be effective in the
development of empathic skills.

Additional skills available through active participation in sensi­
tivity training are found in the definition given by Pallassana R.
Balgopal. Sensitivity training is:

p. 440.
Several authors have suggested that students entering graduate school should be encouraged to join a sensitivity group. For a sensitivity group to be effective, however, participation must be voluntary. In addition to aiding in the development of authenticity in students and faculty alike, sensitivity training is likely to have the following benefits for participating students Balgopal has found:

Sensitivity training can aid students in overcoming the anxieties associated with a process-oriented concept of education . . . even highly motivated students experience a sense of loss in giving up old ideas, feelings, and patterns, especially when the new learning is not yet incorporated . . . Participation in sensitivity training groups holds potential for giving the individual student peer-group support and opportunity to voice his emotional struggles as he begins to cope with new ideas and conflicts associated with his new role.\(^{39}\)

**Toward Curriculum Expansion**

Involvement in an encounter group throughout graduate school is one way students can begin to help create a more relevant, change-oriented curriculum. Another way would be to introduce a large variety of the new psychological techniques and body therapies into the core curriculum offered during the student's first term of school. Following this basic introductory course, students would be encouraged to choose from fifteen or twenty possible growth-oriented groups to join for one of their elective classes each term. At the end of each term students could write a paper about how the particular personal growth


\(^{39}\) Ibid.
class would be useful in professional practice. This increased emphasis on self-awareness through personal participation in growth groups will begin to allow social workers to finally be an active part of holistic social work education.
CHAPTER III

MIND-BODY- SPIRIT

Be concerned with the development of the whole person. This maxim is compatible with an organismic, wholistic approach to people. It suggests that education be neither purely cognitive, more affective, purely theoretical, nor purely practical . . . this maxim suggests that the teacher attempt to structure educational experiences so that overall there is no undue emphasis on one kind of learning at the expense of others. The net result of this attitude is the maximal development of the whole person.

--- Charles M. Rossiter, Jr. 40

Holistic Education

For the purpose of this paper holistic education will be defined as those processes that work toward integrating both cognitive and affective learning for the development of the mind, body, and spirit within the student.

A Holon

Arthur Koestler has given the following definition of a holon:
". . . like the god Janus, a holon faces two directions at once -- inward toward its own parts, and outward to the system of which it is a part . . ." 41 Anderson and Carter have further explained how a holon


functions:

... each social entity, whether large or small, complex or simple, is a holon. The term is borrowed from Arthur Koestler who coined it to express the idea that each entity is simultaneously a part and a whole. The unit is made up of parts to which it is the whole, the suprasystem; and, at the same time, is part of some larger whole of which it is a component, or subsystem ... What is central is that any system is by definition both part and whole ... No particular system is determinant, nor is system behavior determined at any one level, part or whole.42

Natural-System Model

The holistic education model presented in this paper is similar to the "natural-system model" explained by Gouldner:

The natural-system model regards the organization as a "natural whole." The realization of the goals of the system as a whole is but one of several important needs to which the reorganization is oriented . . .

Organizational structures are viewed as spontaneously and homeostatically maintained. Changes in organizational patterns are considered the results of cumulative, unplanned, adaptive responses to threats to the equilibrium of the system as a whole . . .

The focus is not on deviations from rationality but, rather, on disruptions of organizational equilibrium . . .

The natural-system model is typically based upon an underlying "organismic" model which stresses the interdependence of the component parts.43

Holism and Social Work

Social work has traditionally had (as its strongest distinguishing factor from other helping professions) the view of the total person as he functions within the larger environment. "Social work," Gordon Hamilton has said, "is, perhaps, the only profession in which involvement of the

43Ibid., p. 62.
whole person within the whole situation is the goal and process."

Examples of this holistic approach common in current social work practice include community organization, family and network therapy. On an interdisciplinary team, the medical or psychiatric social worker has always been responsible for relating how the patient's home environment will affect his prognosis. The individual is viewed as part of the larger whole of which he is a part.

In order for the social worker to incorporate a holistic philosophy into his professional practice, he must first begin with himself. This common-sense philosophy is rarely practiced in graduate schools or even discussed in social work classes. Although self-knowledge is listed on the bottom of the list of principles of social work, no methods for attaining such knowledge are delineated throughout professional training.

In his book, *Zen and the Art of Motorcycle Maintenance*, Robert M. Pirsig gives us clues about why the social worker needs to consider himself a vital part of the whole picture before he enters into any helping relationship. Pirsig is not just talking about repairing motorcycles when he says:

... You've got to live right too. It's the way you live that predisposes you to avoid the traps and see the right facts. You want to know how to paint a perfect painting? It's easy. Make yourself perfect and then just paint naturally. That's the way all the experts do it. The making of a painting or the fixing of a motorcycle isn't separate from the rest of your existence. If you're a sloppy thinker the six days of the week you aren't working on your machine, what trap avoidances, what gimmicks, can make you all of a sudden sharp on the seventh? It all goes

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together. . . .

. . . The real cycle you're working on is a cycle called yourself. The machine that appears to be "out there" and the person that appears to be "out there" and the person that appears to be "in there" are not two separate things. They grow toward Quality or fall away from Quality together.45

By providing self-growth courses as part of the curriculum for each term throughout graduate school, the social workers of the future will be better equipped to first successfully adjust to the many changes in their own lives. In this way they can more effectively share their knowledge with their clients and fellow professionals.

Mind-Body-Spirit

The appreciation of the interconnectedness of the mind, body and spirit within all people needs greater emphasis in professional education.

In grade school, junior high and high school and the first years of college some emphasis is placed on the physical development of children and young adults necessary to accompany the acquisition of cognitive skills. The President's Physical Fitness Program attests to this need for developing physical abilities. Attention to spiritual development is usually provided through formal churches during this time as well.

As the child grows older, however, less and less significance is placed on individual physical development with the exception of boys who engage in competitive sports. Many continue to attend the church of their choice while other young adults abandon formalized religion because

it has little relevance for their everyday experiences.

By the time the adult reaches graduate school, no credits are given to students who want to continue with their physical development. The philosophy of our society seems to be that it is good for growing children to play and exercise their bodies; but grown-ups certainly have little need for such activities. Forty hours of work each week coupled with evenings at home in front of the television set with beer and cigarettes for company is the all too typical picture of our physically unfit adult society.

The body contains the entire history of a person. The body is the storehouse for trauma, blockages and limitations. Strong, flexible muscles indicate those muscle parts that are developed and function well. Neglect at some point in life is reflected by the undernourished parts of the body.46

In explaining how physical and emotional trauma and limited use prevent normal development, Schutz has said:

The body develops to the degree that it is used, to the degree that it completes energy cycles. The more of these completed the more highly realized is the person. The three blockages slow the flow and build blocks into the physical structure. These blocks diminish the physiological functioning leading to reduced blood supply, less oxygen, impeded nervous impulses, reduced organ function, diminished intellectual capacity and eventually physical and emotional illness.47

The importance of "centering" in everyday living is also explained by Schutz:

46Schutz, Encounter, p. 412.

47Ibid., pp. 413–414.
In the interaction between a person and his body, the control problem is one of centering. A body undercontrolled is disorganized; a body overcontrolled is rigid. A well-controlled body functions with integration among its parts so that they flow easily and appropriately. Inappropriate movement and coordination result when the body is uncertain of what it is doing. Centering means placing everything in its appropriate place so that one is "hooked-up." Being off-center makes all movement slightly disconnected.48

Because the body, mind, and spirit are so intimately related, improvement in bodily functioning, for instance, can also improve mental acuity. By learning one of the techniques listed below (or numerous others) students can learn valuable ways to share personal growth with clients in a therapeutic situation.

1. Psychosynthesis

Growth techniques that prove most effective work on several aspects of the person during the same time period. Psychosynthesis is one of the few approaches that has developed techniques for developing the mental, physical, and spiritual sides of man simultaneously. The vast range of techniques available (e.g. creative movement, guided imagery, meditation, gestalt, symbolic art and journal keeping) help assure the practitioner will not get caught in the professional trap of "falling in love" with one psychological technique to the point that all others are excluded. The founder of this unique approach, Roberto Assagioli, has said:

... psychosynthesis can be applied by the individual himself or herself, fostering and accelerating inner growth and self-actualization, which should be the aim of all and which sometimes is self as an imperative inner urge, as a vital existential necessity. Such self-psychosynthesis should be

48 Ibid., p. 417.
practiced, or at least seriously attempted, by every therapist, social worker and educator (including parents)...

Thomas Yeomans has explained that Psychosynthesis:

... has recently become known in this country as a comprehensive and effective therapeutic theory and practice, based on a conception of man as being in the process of personal growth, whose personality can be organized around a center of awareness and energy -- first in the personal self and then in the transpersonal self. This center is conceived of, and can be experienced by man, as a focal point from which, through the identification of an awareness of it and the disidentification from any other aspect of the personality, we can regulate, direct, harmonize, and integrate the many elements within our psyche. This, in turn, leads to a more highly integrated and effective life activity and experience.

2. Gestalt Therapy

Over the past few years gestalt therapy has gained increased acceptance within the social work profession. Gestalt therapists will usually point to their own experience in therapy as the best way to learn how to be an effective therapist. Thomas Yeomans has written:

Gestalt therapy, which was developed by Frederick Perls as a reaction to traditional psychoanalysis, draws upon existential phenomenology for its philosophical bases, and works to develop a person's awareness of his present experience. It holds that all clues to a patient's cure lie in here-and-now behavior, and that by accepting, exaggerating, and exploring this behavior and experience, a person can get in touch with, and work through, emotional conflicts or blocks that are preventing his growth and further development. A wide range of awareness techniques are used in this work and its basic aim is to restore to a person his potentially "whole" or integrated personality, unassailed by


50 Yeomans, Search for a Working Model, p. 139.
severe emotional conflicts or splits. The basic intent of Gestalt is to enable a person to live as rich an emotional life as possible, and to help him allow emotional experience to occur without trying to control and/or avoid it through fantasy, intellectualization, muscle contraction, or projection. It conceives of the personality basically as a flow of life energy through the organism which, when it becomes blocked, can be freed again through the use of awareness, present-experiencing, and working and projections, introjections, and retrojections. The basic aim of Gestalt therapy is emotional growth.51

3. Hatha Yoga

The ancient practice of Yoga recognizes the need for discipline in the development of the whole psychophysical self. Severin Peterson has explained that Yoga:

... develops forces that are already within you. Beginning with improved health and added physical well-being, it works up slowly through the mental to the spiritual. The transition is so gradual that you may not even be aware of it until you realize that change in you has already taken place.52

Hatha Yoga stresses insistence upon the basic importance of the body. "... Its way of exercising and concentrating eventually results in a complete restructuring of one's skeletonmuscular form as well as circulation, respiration, and the other major body systems."53

Through Hatha Yoga the student learns to continually advance to his edge which extends always outward toward greater openness and flexibility. Greater control of the body coupled with relaxation leads to effecting control of the mind. The utilization of proper breathing exercises helps the student become more proficient in his asanas (physi-

51 Ibid., pp. 138-139.


53 Ibid., p. 150.
4. Breathing Therapy

The breath is considered to be the life force, or Pranayana, in the practice of Hatha Yoga. Correct breathing is also an integral part of Aikido and T'ai Chi Ch'uan. The benefits of breathing therapy are many:

There is more involved than the movement of the breath. Muscles which have been only mechanically manipulated to walk or talk can be brought into consciousness as distinct and individual. Muscles which have been too tight and numb to sense loosen enough to allow the nervous system to function more freely; muscles which have been too lax can, through use, begin to build new tissue and hence (sic) new sensation. It happens gradually, slowly. The whole tonus of various regions of the body changes, enlivens.54

The breathing function is also valuable because of its intimate connection with the emotions and both the autonomous and voluntary nervous systems. Peterson explains, "... The breath thus forms a bridge between the conscious and unconscious systems. By watching it, one can observe an unconscious function at work, learn to exclude interferences, and help self-regulating processes set in. ..."55

5. T'ai Chi Ch'uan

Correct breathing must be coordinated with the movements of T'ai Chi Ch'uan. A relaxed body and calm but concentrated mind are essential to obtain the harmony that is the essence of T'ai Chi Ch'uan. Sometimes called meditation in motion, T'ai Chi Ch'uan operates by utilizing the forces of Yin (the passive principle) and Yang (the active principle)

54 Ibid., p. 56.
55 Ibid., p. 58.
in active interplay.

Peterson explains what happens through the practice of T'ai Chi Ch'uan:

... With the techniques of T'ai Chi Ch'uan, true energy can be controlled, strength balanced, and vitality increased, by using the body in such a way so as not to strain the muscles, not to over-activate the heart, not to exert oneself excessively. It is the philosophy of T'ai Chi Ch'uan that in order to prolong the life of the body, to stabilize the life of the emotions, and to intensify the life of the mind, conscious cooperation of the mind with activity is a deep necessity. For certainly peace of mind cannot be attained without use of the mind. The consideration of man's total health as an inseparable unity is evident in every movement of this long, slow exercise. 56

6. Aikido

T'ai Chi Ch'uan has been referred to as "the mother of the oriental martial arts." 57 Aikido operates on the principle that the mind leads and the body follows:

Its outstanding feature is that it made a great leap from the traditional physical arts to a spiritual martial art, from a relative martial art to an absolute art, from the aggressive, fighting martial arts to a spiritual martial art that seeks to abolish conflict. 58

This philosophy can be practiced because in Aikido the goal is not to conquer an enemy, but to conquer oneself. Through work on oneself, Aikido practice trains the mind, improves personal health, and develops increased self-confidence.

7. Meditation

Although T'ai Chi Ch'uan has been called a moving meditation, gen-

56 ibid., p. 258.
57 ibid., p. 262.
58 ibid., p. 1.
Generally people think of meditation as a passive activity. Probably the most popular form of meditation today in Western society is Transcendental Meditation. In the practice of TM, each student is given a sound suited to his temperament called a mantra. After some initial instruction, the student is to say the individualized mantra to himself in a quiet place for fifteen minutes twice each day. The lasting benefits of TM include the following:

... Researchers have reported that regular practice of the technique improves learning ability, perceptual motor performance and reaction time. Other researchers have noted improved psychological health, improved ability to recover from stress, and improved perceptual acuity. Management scientists have reported that the TM program increases productivity and job satisfaction. Doctors have reported that the TM program reduced high blood pressure, improves asthmatic conditions and is useful treating the mentally ill ... 59

While TM is restricted to a seated meditation twice daily, the object of both Zen Meditation and Yoga Meditation is "... to deepen one's way of being so that one can meditate all day, whether walking, talking or writing letters." 60

Meditation has special value for artists, philosophers and scientists because it is said to be the higher phase of concentration:

... By developing a higher power of concentration, they gain the ability to marshal their thought energy toward a particular object or phenomenon. But eventually their uninterrupted flow of thought may result in a sudden flash of intuition, illuminating the essential structure of the object of meditation. The flash of intuition coincides with the moment of their complete absorption in the object with an intimate sense of oneness with

59 Bloomfield et al., TM: Discovering Inner Energy, p. 32.

60 Peterson, Ways People Grow, p. 164.
its inner essence. . .61.

8. Inner Imagery

Artists and other creative people have found the use of inner imagery to be an effective problem-solving technique. Some people see the images with their eyes open while others find it easier to form images with closed eyes. In a problem-solving situation some people:

will form a picture in their mind of the form or objects they are working with and then let their imagination change these forms in different ways . . . With active imagination, the act of seeing with the inward eye is deliberately willed. . .62

In comparing inner imagery to dreaming, the following differences have been noted:

. . . Whereas the dream expresses the standpoint of the unconscious only, active imagination apparently presents something more in the nature of a synthesis of the conscious and the unconscious standpoints. Because of this, although such visions are expressed in the same picture-language as the dream, they are, nevertheless, nearer to consciousness, and as such more readily interpreted.63

9. Structural Integration

For those students who want a more rapid system for restructuring the body than Hatha Yoga, structural integration was created by Dr. Ida Rolf. The ten-session rolfing series is "... a method of integrating the body structure through physical repositioning of tense muscles and fascia. . ."64

61Ibid., p. 167.
63Ibid., p. 162.
64Schutz, Encounter, p. 403.
An explanation of what occurs through the process of structural integration is explained by Peterson:

Rolf processing results in a reawakening. Through releasing chronically contracted muscles and letting the body move back toward its natural symmetry, the physical basis of experience is unblocked. Breathing becomes free again delicately responsive to the immediate situation. The metabolism of the muscles and of the entire body reenergizes.

Muscle tissue, formerly nonelastic, is released and repositioned, thickened tissue is energized, resulting in a new pattern of body movement. Repair of tissue occurs spontaneously as the body is brought to balance. Muscles seem to expand as they are released. Rolf processing guides the structure toward its natural alignment, toward a natural three-dimensional symmetry, toward balance.

Rolfers do not deny that there is usually some pain involved in this process of restructuring underlying tissue. This pain of growing means: "... there are times when sexual, aggressive, spiritual overtones blend with the joy of feeling regions of the body release and fill with sensation-feeling and a new awareness of connectedness and strength."

10. The Feldenkrais Method

Freeing the body from rigid, and therefore limiting patterns, is the goal of Moshe Feldenkrais. His exercises demonstrate that:

... by practicing unusual movements we send new messages to the nervous system that allow the nervous system to send new messages to the body to release some of the built-in restrictions and allow the body more freedom and mobility. Along with the new body freedom many subjects report a feeling of psychological loosening.

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65 Peterson, Ways People Grow, pp. 250-251.
66 Ibid., p. 252.
67 Schutz, Encounter, p. 410.
William Schutz explains the philosophy behind the development of this method:

A person whose body functioning is limited, in the Feldenkrais sense, may have gotten that way through social pressure, or through lack of an imaginative and challenging environment. . . . Because social taboos prohibit moving the pelvic area either forward and backward or sideways, the flesh around the pelvis builds up and sits without movements. So the hips and upper legs become large out of proportion to the rest of the body, with a buildup of fatty tissue, usually softer, flabbier, whiter, and cooler than the surrounding tissue due to diminished blood flow.68

Feldenkrais exercises also include an ideational component. After completing some physical movements several times, the student closes his eyes and visualizes the same movements being performed several times. This use of active imagination aids in the proficiency of the movements and increases flexibility upon actual performance.69

11. Bioenergetics

While rolfing deals only with a single postural ideal in the restructuring process; bioenergetics includes greater recognition of individual differences in body types and life styles. According to a well-known bioenergetics therapist, Stanley Keleman, bioenergetics teaches people how to lose control by kicking, screaming, and yielding to involuntary pulsations of their bodies. Keleman says bioenergetics "... is proposing an energetic theory of reality which unites body and mind."70 The goals of bioenergetics as practiced by Keleman are:

68 Ibid., p. 412.
69 Ibid., p. 411.
70 Keen, Sam, "We Do Not Have Bodies, We Are Our Bodies," Psychology Today, September 1973, p. 66.
I define my goal as embodiment or self-formation. Every organism goes through certain stages. Life goes from a state of universal oneness, to a state of expansion, to a state of setting up boundaries to contain energy, to a state where the boundaries are broken and the life energy goes back into the universal pool. This is death, symbolic or real. Our self-knowledge forms boundaries which contain our energy and give us definition, but when we act, or the world acts on us, we break down our boundaries and expand our sphere of being. Until actual death, we are always breaking and reforming our boundaries. I want a person to develop a sense of identification with all aspects of his biological processes: feeling, sensing, thinking and action. Both containment and expression, tension and relaxation are necessary for an organism to be flexible, graceful, and in contact with itself. Increase in the ability to feel is a good compensation for an overdevelopment of the mind, but thought and action are important aspects of the healthy organism.71

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**Growth and the Graduate Curriculum**

Throughout graduate school a variety of personal growth courses needs to be available for elective credit to those social work students who wish to expand their personal awareness.

During the first term, ten or twelve teachers can be invited to speak to the first year students during their core curriculum class. Some of the teachers may wish to give demonstrations of their techniques and answer questions at this time. In this way, students will have a broad-ranged exposure to psychophysical techniques and be able to ascertain which ones are likely to fit their own personal growth needs.

For each successive term in school the student would be able to participate in a personal growth experience for elective credit.

71 Ibid., pp. 70, 72.
Students may also wish to participate on a voluntary basis in an ongoing sensitivity group as part of their graduate studies.

The components of a growth-oriented graduate school curriculum in summation include: (1) a variety of growth-oriented courses offered each term for interested students; (2) voluntary participation in all of the courses; (3) encouragement and involvement of faculty in these growth-related courses; and (4) elective credit granted each term for participating students.

The personal benefit of active participation in classes geared toward personal growth can have broad-ranged implications for assisting clients who are experiencing problems in living. To be effective agents of change, social workers must first realize that lasting change occurs from within.
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