#### **Portland State University**

#### **PDXScholar**

Real Estate Development Workshop Projects

Center for Real Estate

Summer 2011

#### The Benson Blocks

Suvi Wesa Portand State University

Evan Abramowitz Portland State University

Kyle Brown Portland State University

Jennifer Hanna Portland State University

Chris Longfield Portland State University

See next page for additional authors

Follow this and additional works at: https://pdxscholar.library.pdx.edu/realestate\_workshop



Part of the Real Estate Commons

#### Let us know how access to this document benefits you.

#### **Recommended Citation**

Wesa, Suvi; Abramowitz, Evan; Brown, Kyle; Hanna, Jennifer; Longfield, Chris; and Reeves, Karen, "The Benson Blocks" (2011). Real Estate Development Workshop Projects. 5. https://pdxscholar.library.pdx.edu/realestate\_workshop/5

This Report is brought to you for free and open access. It has been accepted for inclusion in Real Estate Development Workshop Projects by an authorized administrator of PDXScholar. Please contact us if we can make this document more accessible: pdxscholar@pdx.edu.

| Authors<br>Suvi Wesa, Evan Abramowitz, Kyle Brown, Jennifer Hanna, Chris Longfield, and Karen Reeves |  |  |  |  |
|--|--|--|--|--|
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |



# Agenda

- Existing Site Conditions & Ownership
- The Surrounding Neighborhood
- Redevelopment Vision Benson Blocks
- Market Analysis
- Development Program & Principles
- Scenario A
- Scenario B
- Acknowledgements

#### The Site

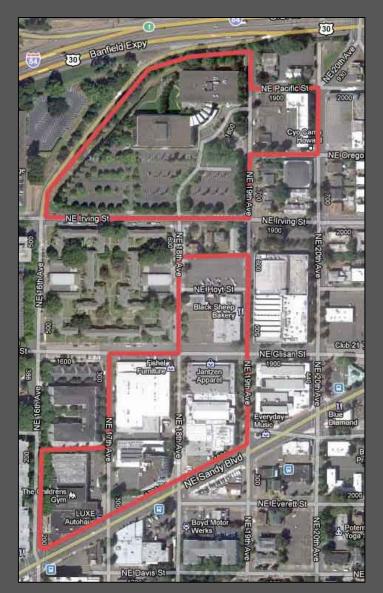
- Site bounded by Sandy, 16<sup>th</sup>, 20<sup>th</sup> and the Banfield
- Located in Kerns neighborhood
- Lloyd District and Sullivan's Gulch nearby
- Approx. 14 acres
- 6 blocks
- Approx. 400,000 SF of buildings currently



#### **EXISTING SITE CONDITIONS**

- Owned by Joseph E.Weston / WestonInvestmentCompany
- Current inventory
   predominantly
   Class B and C office
   and industrial
- Former Jantzen
   Apparel Co HQ



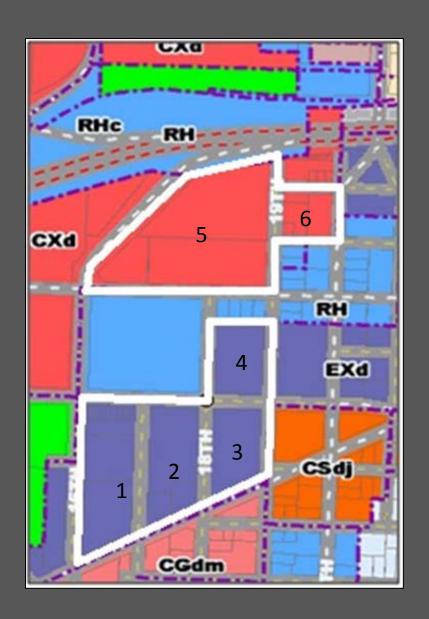


# **Existing Zoning**

• EXd – Blocks 1,2,3, & 4

CXd – Blocks 5 and 6

- Superblocks
- Parking



# Redevelopment Vision / Brand

- Mixed Use, vibrant and walkable neighborhood
- Regional destination with local flavor
- Community focus for surrounding neighborhoods
- Enhancing property tax revenue
- Increased reliance for alternative modes of transportation
- The Benson Blocks





# Market Analysis

|                           | Portland<br>Vacancy<br>Rates | NE Close-<br>In<br>Vacancy<br>Rates | Lloyd<br>Vacancy<br>Rates | Portland<br>Rental<br>Rates | NE Close-<br>In Rental<br>Rates  | Lloyd<br>Rental<br>Rates         |
|---------------------------|------------------------------|-------------------------------------|---------------------------|-----------------------------|----------------------------------|----------------------------------|
| Apartments                | 3.8%                         | 4.3%                                | 4.5%                      | \$1.51/<br>SF/year          | \$1.07/SF/<br>year               | \$1.49/SF/<br>year (avg)         |
| Retail                    | 6.3%                         | 4.0%                                | 3.6%                      | \$16.45/<br>SF/year         | \$16.89                          | \$13.78/SF/<br>year              |
| Class A/Class B<br>Office | 11.0%                        | 1.4% (A)<br>3.5% (B)                | 3.9% (A)<br>9.9% (B)      | \$19.45/<br>SF/year         | \$19.26 -<br>\$21.75/SF/<br>year | \$17.67 -<br>\$23.63/SF/<br>year |
| Condominiums (sales)      |                              |                                     |                           | \$260 -<br>\$270 / SF       | Average<br>\$289,950             |                                  |
| Hotel*                    | 72.9%                        | 71.6%**                             |                           | \$132.88                    | \$116.67**                       |                                  |

<sup>\*</sup>Numbers for Hotel represent Occupancy Rate and Room Rates

<sup>\*\*</sup> Market area is Rose Quarter

#### PROJECTED INCOME

| Product Type*                 | Revenue  |
|-------------------------------|--|
| Retail                        | \$18.00 - \$25.00 / SF/Year                                  |
| Office                        | \$16.00 - \$27.00/SF/Year                                    |
| Residential – Apartments      | \$2.00/SF/Month  |
| Residential – Assisted Living | \$7.00/SF/Month  |
| Condominiums                  | \$375 - \$435/SF   |
| Hotel                         | \$85,000/Month HOA   |
| Institutional                 | \$255,000/Month HOA  |
| YMCA<br>Costco                | Ground Lease - \$58,400/Year<br>Ground Lease -\$850,000/Year |
| Parking                       | \$110 - \$190/Stall/Year                                     |

\*All rents are NNN, except the residential which is FSG Additional Revenue Sources

# Development Program

#### **SCENARIO A "MODEST"**

- Build to existing height & FAR
- Residential composed of rental units only
- Urban Costco as a large retailer tenant
- Smaller scale open spaces

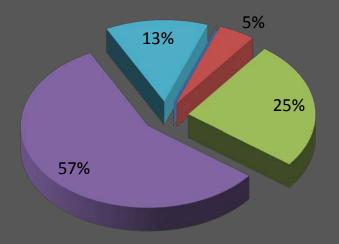
#### SCENARIO B "ROBUST"

- Site is in Central Eastside URA
- Increased density, heights & FAR
- Streetcar along Sandy Blvd.
- Increased bus routes
- "Point" Towers
- PCC Associates Campus
- Limited-Service Hotel

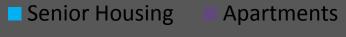
Scenario A Scenario B



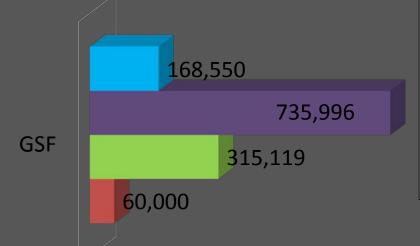


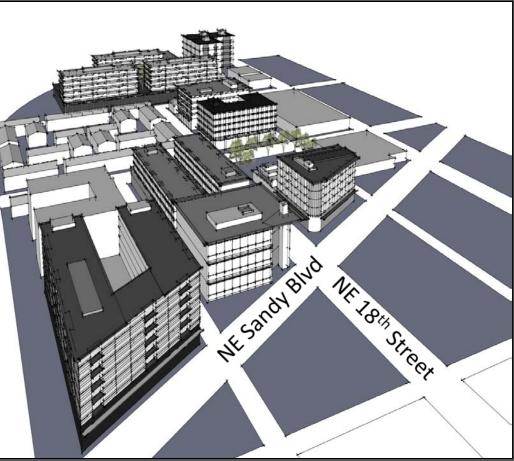


# Scenario A Development Mix



■ Retail/Restaurant ■ Office





# Scenario A - Phasing

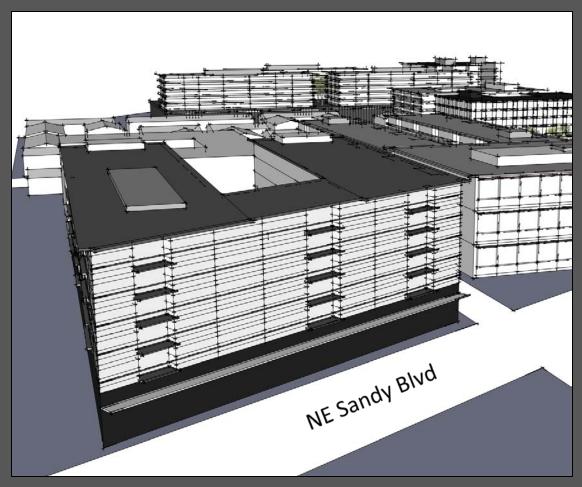




#### Scenario A – Phase 1

- YMCA
- Market of Choice
- Oregon Beer Garden
- Apartments
- Hardscaped Park
- Structured Parking
- Walking Corridor NE 18<sup>th</sup> Ave





- Retail 24,000 GSF
- Apartments 139,500 GSF (182 units)
- Structured Parking

#### Scenario A – Phase 3

- Retail 5,000 GSF
- Senior Housing 168,550 GSF
- 2<sup>nd</sup> Floor Sandwich Parking



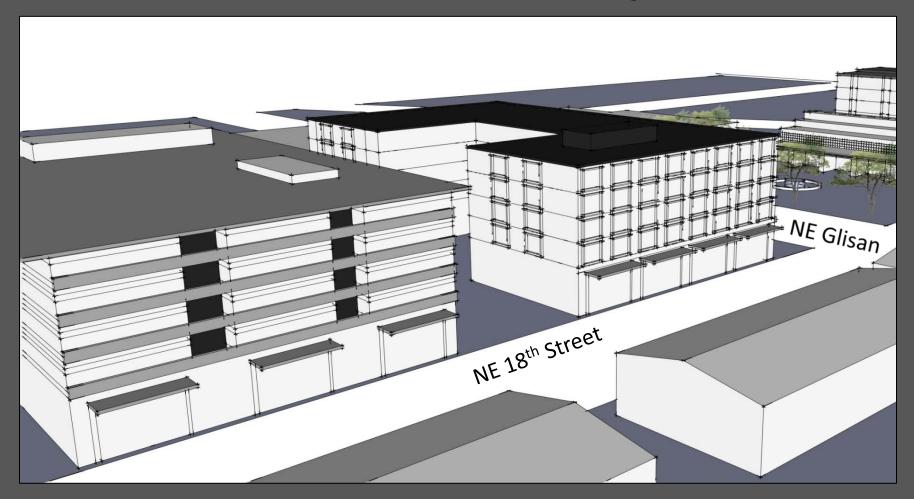




#### Scenario A – Phase 5

- Creative Office 60,000 GSF
- Retail 20,000 GSF

- Apartments 108,016 GSF (141 Units)
- Structured Parking

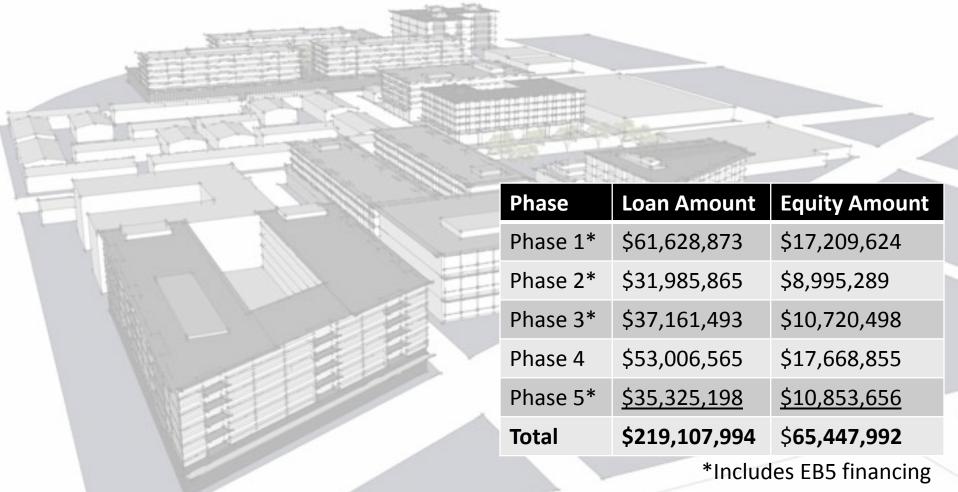


## COSTS – SCENARIO A

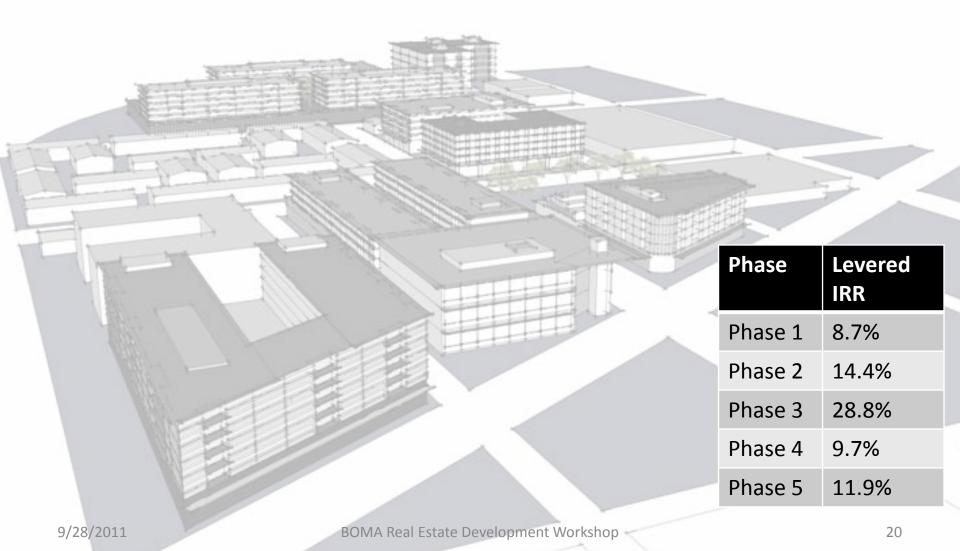
- 1,949,572 GSF total development
- 1,208 total housing units
- 1,450 total structured parking spaces

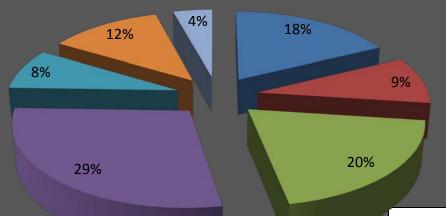
- \$284,555,928 total construction costs (minus YMCA & Costco)
- \$38,375,966 total land costs
- \$322,931,894 total construction and land costs

## FINANCING - SCENARIO A



#### PERFORMANCE – SCENARIO A



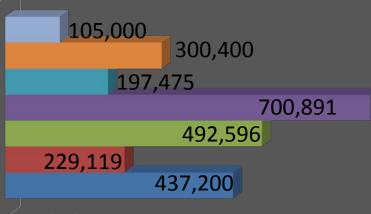


# Scenario B Development Mix



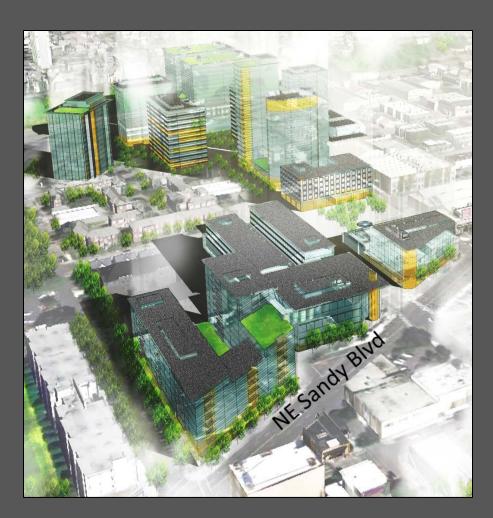
- Institutional
- Senior Housing
- Condominiums
- Apartments
- Retail/Restaurant

Office





# Scenario B - Phasing



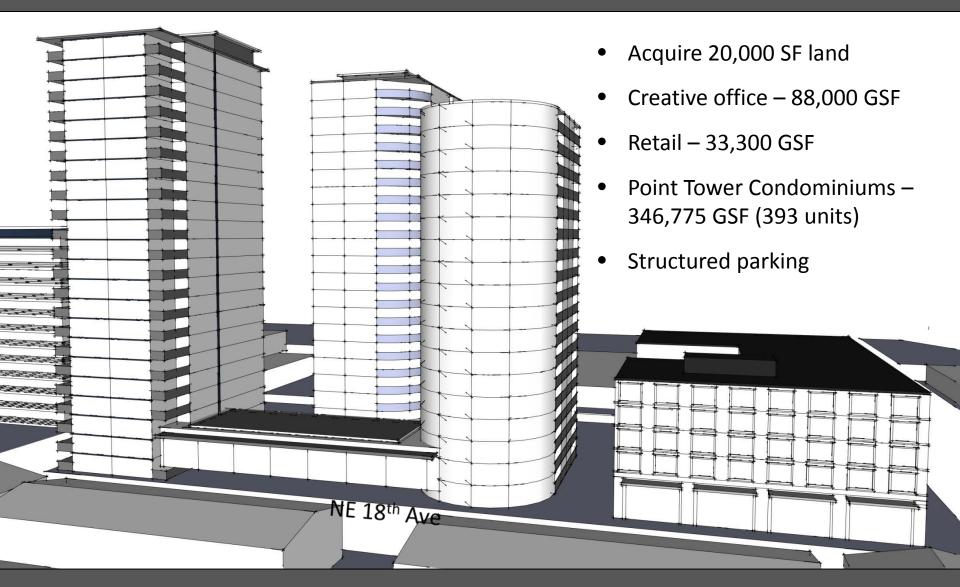


#### \*same as Scenario A Phase 1

- YMCA
- Market of Choice
- Oregon Beer Garden
- Apartments
- Hardscaped Park
- Structured Parking
- Walking Corridor NE 18<sup>th</sup> Ave







- Structured parking
  - Retail 5,000 GSF
- Senior Housing 197,475 GSF



#### Scenario B – Phases 5 & 6

- Hotel 105,000 GSF (142 rooms)
- Class A Office 349,200 GSF
- Retail 35,700 GSF

- Apartments 268,116 GSF (351 units)
- Condominiums 193,116 GSF (219 units)
- Institutional (PCC) 300,400 GSF



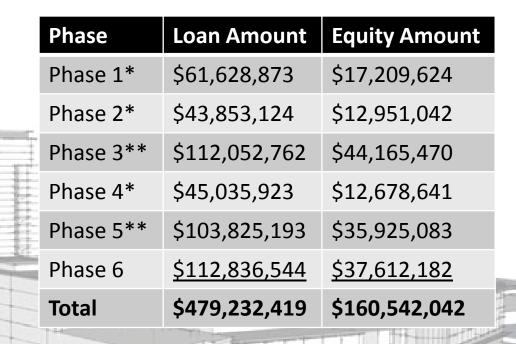
#### COSTS – SCENARIO B

- 3,550,989 GSF total development
- 1,749 total residential units
- 2,921 total parking spaces

- \$639,774,459 total construction costs (minus YMCA, PCC, hotel)
- \$39,375,966 total land costs
- \$679,150,425 total construction and land costs

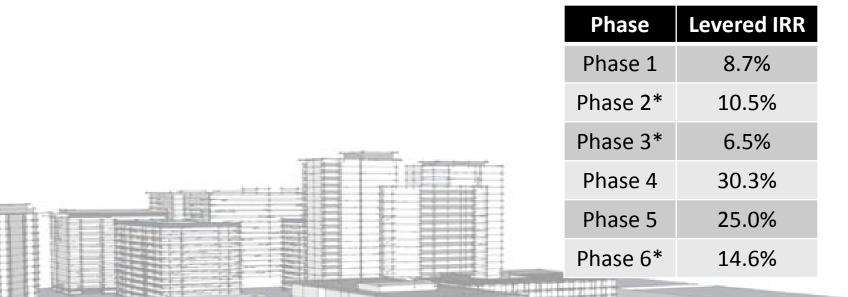


# FINANCING - SCENARIO B



\*Includes EB5 financing
\*\* Includes EB 5 and TIF financing

## PERFORMANCE - SCENARIO B



\*The Levered IRR includes condominium sales and is a weighted percentage

## Acknowledgements

- BOMA, Portland Chapters
- Joe Weston, Weston Investment Co
- Doug Lindholm, Weston Investment Co
- Gerard Mildner, PSU
- Abe Farkas, ECONorthwest
- Agustin Enriquez, GBD Architects
- Debbie Thomas, Debbie Thomas Real Estate
- Steve Wells, Trammell Crow
- Brian Pearce, Unico



## Acknowledgements

- Peter Andrews Melvin Mark
- Taylor Bailey GBD Architects
- Laura Belzer Norris Beggs & Simpson
- Chris Delengis Ankrom Moisan
- Kurt Doerr Fairfield Inn & Suites by Marriot
- Ed Dundon The Dundon Company
- Bob Hall YMCA
- Kia Hartley Urban Works
- Steve Iwata Bureau of Planning & Sustainability
- Jeff Lyon Q10 National Mortgage Co.
- Steve McArthur —Northwest Atlantic

- Randy McEwen PCC
- Michael Meyers Business Oregon
- Bruce Patton YMCA
- Anastasia Perrigo BEBA
- Steve Poland Ankrom Moisan
- Larry Remmers Wells Fargo
- David Shaeffer Melvin Mark
- Damin Tarlow Gerding Edlen
- Rick Williams Lloyd Transportation
   Management Assoc.
- Greg Wimmer Fortis Construction