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# Oregon Zero Suicide Implementation Assessment Instrument, v.1.0

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## Oregon Zero Suicide Implementation Assessment Instrument, v.1.0

Developed by the Oregon Health Authority & Portland State University for the GLS Youth Suicide Prevention Project

#### **Background:**

This implementation self-assessment and the accompanying web survey were adapted for the Oregon Community Collaboration Initiative (OCCI) by Portland State University in collaboration with the OHA GLS Youth Suicide Prevention staff. The assessment is based on three Zero Suicide resources available at http://zerosuicide.org/.

- The Organizational Self-Study is a questionnaire about the extent to which each component of the Zero Suicide approach is in place at a single organization. Zero Suicide recommends completing this self-study at the start of an organization's Zero Suicide initiative, then every 12 months after that as a measure of fidelity to the model. The self-study questions serve as the basis for this Oregon Zero Suicide Implementation

  Assessment and have been reformulated as indicators. The response options (or anchors) for each question are included in the grid to define the level of implementation for each indicator.
- The Data Elements Worksheet contains primary and supplemental measures recommended for behavioral health care organizations to strive for to maintain fidelity to a comprehensive suicide care model. The supplemental measures are clinically significant but may be much harder to measure than the primary measures. Zero Suicide recommends reviewing these data elements every three months in order to determine areas for improvement. Starting with element #3 (Identify) of this implementation assessment, these data points are requested for each relevant indicator as documentation for the rank awarded.
- The Work Plan Template outlines recommended steps for implementing the seven elements of Zero Suicide. The completion dates of specific steps in this template can be documented in the Comment section for each relevant indicator to verify any change in indicator score over time.

OHA is using this implementation assessment to track change over time related to suicide prevention efforts among organizations participating in OHA-sponsored Zero Suicide Academies in Oregon and subsequent Zero Suicide Community of Practice Conference Calls. Funding to develop this instrument was provided by SAMHSA Garret Lee Smith Youth Suicide Prevention Grant (Grant # 1U79SM061759-01) awarded to the Oregon Health Authority.

#### For more information on:

- --Zero Suicide, visit http://zerosuicide.org/
- --The OCCI project, contact Megan Crane, OHA Zero Suicide Coordinator in the Oregon Health Authority's Injury and Violence Prevention Section at MEGHAN.CRANE@dhsoha.state.or.us
- --The study being conducted using this instrument, contact Karen Cellarius, Senior Research Associate, Portland State University Regional Research Institute for Human Services at cellark@pdx.edu

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#### Overview of the Elements of Zero Suicide

#### Element #1: Lead

Create a leadership-driven, safety-oriented culture committed to dramatically reducing suicide among people under care. Include suicide attempt and loss survivors in leadership and planning roles.

#### Element #2: Train

Develop a competent, confident and caring workforce.

#### Element #3: Identify

Systematically identify and assess suicide risk among people receiving care.

#### Element #4: Engage

Ensure every person has a suicide care management plan, or pathway to care, that is both timely and adequate to meet patient needs.

#### Element #5: Treat

Use effective, evidence-based treatments that directly target suicidality.

#### Element #6: Transition

Provide continuous contact and support, especially after acute care.

#### Element #7: Improve

Apply a data-driven quality improvement approach to inform system changes that will lead to improved patient outcomes and better care for those at risk.

## General Scale to Implementation Ratings<sup>1</sup>:

Anchors, or specific expectations, are included for most components following this range. For comparable pre-post ratings, use the specific definitions for each indicator on pages 5-14.

Rating	Description
1	Routine care or care as usual for this item. The organization has not yet focused specifically on developing or embedding a suicide care approach for this activity.
2	Initial actions toward improvement taken for this item. The organization has taken some preliminary or early steps to focus on improving suicide care.
3	Several steps towards improvement made for this item. The organization has made several steps towards advancing an improved suicide approach.
4	Near comprehensive practices in place for this item. The organization has significantly advanced its suicide care approach.
5	Comprehensive practices in place for this item. The organization has embedded suicide care in its approach and now relies on monitoring and maintenance to ensure sustainability and continuous quality improvement.

<sup>&</sup>lt;sup>1</sup> Zero Suicide Organizational Self-Study, 1/11/17, page 2

#### Quick Rating Sheet for Zero Suicide Elements and their Indicators

Instructions: Choose a rating for each indicator on a scale of 1-5 (see definitions below) that best reflects the current situation at the health care entity where Zero Suicide is being implemented. When in doubt, review the specific definition and anchors detailed in the following pages. Finalize the clinic score based on a review of the specific indicators and a follow-up discussion with other on-site staff. Document your logic for the final score in the comments section under each indicator on the following pages.

**Scale** (For comparable pre-post ratings, use the specific definitions for each indicator on pages 5-14):

- 1=Routine care or care as usual. The organization has not yet focused specifically on developing or embedding a suicide care approach for this activity.
- 2=Initial actions toward improvement taken. The organization has taken some preliminary or early steps to focus on improving suicide care.
- 3=Several steps towards improvement made. The organization has made several steps towards advancing an improved suicide approach.
- **4=Near comprehensive practices in place**. The organization has significantly advanced its suicide care approach.
- **5=Comprehensive practices in place**. The organization has embedded suicide care in its approach and now relies on monitoring and maintenance to ensure sustainability and continuous quality improvement.

INDICATOR	Preliminary Rating	Final Rating
Element #1: Lead		
Leadership-Driven, Safety Oriented Culture		
Written Policies		
Documentation		
Training		
Staffing		
Roles for Survivors		
Subtotal		
Element #1 Average Score (Subtotal/6)		
Element #2: Train		
Workforce Confidence		
Non-Clinical Staff		
Clinical Staff		
Subtotal		
Element #2 Average Score (Subtotal/3)		
Element #3: Identify		
Screening Policies		
Screening Protocols		
Assessment Protocols		
Subtotal		
Element #3 Average Score (Subtotal/3)		
Element #4: Engage		
Pathway to Care		
Collaborative Safety Planning		

INDICATOR	Preliminary Rating	Final Rating
Collaborative Restriction of Access Lethal		
Means		
Subtotal		
Element #4 Average Score (Subtotal/3)		
Element #5: Treat		
Effective EBT		
Subtotal		
Element #5 Average Score (Subtotal/1)		
Element #6: Transition		
Continuous Contact & Support (Engagement)		
Continuous Contact and Support (Follow-up)		
Subtotal		
Element #6 Average Score (Subtotal/2)		
Element #7 Improve		
Approach to Reviewing Deaths		
Approach to Measuring Suicide Deaths		
Quality Improvement Activities		
Subtotal		
Element #7 Average Score (Subtotal/4)		

Overall average score	
(sum of average scores for each element/7)	
Date Completed	

#### Element #1: Lead

Create a leadership-driven, safety-oriented culture committed to dramatically reducing suicide among people under care. Include suicide attempt and loss survivors in leadership and planning roles.

Leadership-driven, safety-		'				
oriented culture:	Rating	1	2	3	4	5
What type of commitment has		The organization	The organization has 1–2	The organization has	The organization has	Processes address all
leadership made to reduce		has no processes	formal processes specific	written processes	processes and protocols	components of Zero
suicide and provide safer		specific to suicide	to suicide care.	specific to suicide	specific to suicide care.	Suicide listed above.
suicide care?		prevention and		care. They have been	They address at least 5	Staff receives annual
		care, other than		developed for at	components of Zero	training on processes
		what to do when		least 3 different	Suicide. Staff receive	and when new ones are
		someone mentions		components of Zero	training on processes as	introduced. Processes
		suicide during		Suicide.	part of their orientations or	are reviewed and
		intake or a session.			when new ones developed.	modified annually and
					Processes are reviewed and	as needed.
					modified at least annually.	
		Comment or justificat	ion for score:			
Written Policies	Rating	1	2	3	4	5
Does organization have		The organization	The organization has	The organization has	The organization has	The organization has
written protocols for specific		has not discussed	discussed protocols	adopted written	adopted written policies for	written policies for all
components of suicide care,		any protocols	related to suicide care in	policies for at least 2	at least 4 of the 5 named	five of the named
including (1) screening, (2)		related to suicide	the past year, and is in	of the 5 named	components of suicide care,	policies, and leadership
assessment, (3) lethal means		care in the past	the process of	components of	but they have not been	has reviewed them
restriction, (4) safety planning,		year. No written	developing written	suicide care.	discussed with staff.	verbally with staff.
and (5) suicide care		policies exist.	policies.			
management plans?		Comment or justificat	ion for score:			

Documentation	Rating	1	2	3	4	5
Are specific components of suicide care embedded in organization's electronic health record or easily identifiable in your written documentation (if no EHR is available), including (1) screening, (2) assessment, (3) lethal means restriction, (4) safety planning, and (5) suicide care management plans?		No suicide care components are embedded in organization's electronic health record or written documentation.  Comment or justificat	The organization has discussed embedding suicide care components into the EHR, but they are not currently active data fields.	At least 2 of the 5 named components of suicide care are embedded into the EHR or written documentation.	At least 4 of the 5 named components of suicide care are embedded into the EHR or written documentation, but they are required or routinely documented by staff.	All of the 5 named components of suicide care are embedded into the EHR or written documentation, and they are required or routinely documented by staff.
Training	Rating	1	2	3	4	5
Is training provided on specific components of suicide care, including (1) screening, (2) assessment, (3) lethal means restriction, (4) safety planning, and (5) suicide care management plans?		No training has been developed or provided on specific components of suicide care.  Comment or justificat	The organization is developing or choosing an existing training curricula on suicide care, and is in the process of scheduling training dates.	The organization has conducted at least one training on at least 2 of the 5 named components of suicide care.	The organization has conducted at least one training on at least 4 of the 5 named components of suicide care, and at least 50% of administrative and direct service staff have been trained.	The organization has conducted multiple trainings on all five of the named suicide care components, and 100% of current administrative and direct service staff have been trained.
Staffing	Rating	1	2	3	4	5
What type of formal commitment has leadership made through staffing to reduce suicide and provide safer suicide care?		The organization does not have dedicated staff to build and manage suicide care processes.  Comment or justificat	The organization has one leadership or supervisory individual who is responsible for developing suiciderelated processes and care expectations. Responsibilities are diffuse. Individual does not have the authority to change policies.	The organization has assembled an implementation team that meets on an as-needed basis to discuss suicide care. The team has authority to identify and recommend changes to suicide care practices.	The organization has a formal Zero Suicide implementation team that meets regularly. The team is responsible for developing guidelines and sharing with staff.	The Zero Suicide implementation team meets regularly and is multidisciplinary. Staff members serve on the team for terms of one to two years. The team modifies processes based on data review and staff input.

Roles for survivors	Rating	1	2	3	4	5
What is the role of suicide attempt and loss		Suicide attempt or	Suicide attempt or	Suicide attempt or	Suicide attempt and	Suicide attempt and
survivors in the organization's design,		loss survivors are	loss survivors have	loss survivors are	loss survivors	loss survivors
implementation, and improvement of		not explicitly	ad hoc or informal	specifically and	participate as active	participate in a
suicide care policies and activities?		involved in the	roles within the	formally included in	members of decision-	variety of suicide
		development of	organization, such as	the organization's	making teams, such as	prevention activities
		suicide prevention	serving as volunteers	general approach to	the Zero Suicide	within the
		activities within the	or peer supports.	suicide care, but	implementation team.	organization, such as
		organization.		involvement is		sitting on decision-
				limited to one		making teams or
				specific activity, such		boards, participating
				as leading a support		in policy decisions,
				group or staffing a		assisting with
				crisis hotline.		employee hiring and
				Survivors informally		training, and
				provide input into		participating in
				the organization's		evaluation and
				suicide care policies.		quality improvement.
		Comment or justificat	ion for score:			

## Element #2: Train

Develop a competent, confident and caring workforce.

Workforce						
Confidence	Rating	1	2	3	4	5
How does the organization formally assess staff on their perception of their confidence,		There is no formal assessment of staff on their perception of confidence and skills in providing suicide care.	Clinicians who provide direct patient care are routinely asked to provide suggestions for training.	Clinical staff complete a formal assessment of skills, needs, and supports regarding suicide care.	A formal assessment of the perception of confidence and skills in providing suicide care is completed by all staff (clinical and non-clinical). Comprehensive	A formal assessment of the perception of confidence and skills in providing suicide care is completed by all staff and reassessed at least every three years. Organizational training
skills, and perceived support to care for				Training is tied to the results of this assessment.	organizational training plans are tied to the results.	and policies are developed and enhanced in response to perceived staff weaknesses.
individuals at risk for suicide?		Comment or justification for so	core:			
Non-clinical staff	Rating	1	2	3	4	5
What basic training on identifying people at risk for suicide or providing suicide care has been provided to NON-CLINICAL		There is no organization- supported training on suicide care and no requirement for staff to complete training on suicide risk identification.  Comment or justification for so	Training is available on suicide risk identification and care through the organization but not required of staff.	Training is required of select staff (e.g., crisis staff) and is available throughout the organization.	Training on suicide risk identification and care is required of all organization staff. The training used is considered a best practice and was not internally developed.	Training on suicide risk identification and care is required of all organization staff. The training used is considered a best practice. Staff repeat training at regular intervals.
staff?					,	
Clinical staff	Rating	1	2	3	4	5
What advanced training on identifying people at risk for suicide, suicide assessment, risk formulation, and ongoing management has been provided to CLINICAL staff?		There is no organization- supported training on identification of people at risk for suicide, suicide assessment, risk formulation, and ongoing management, and no requirement for clinical staff to complete training on suicide.  Comment or justification for so	Training is available on identification of people at risk for suicide, suicide assessment, risk formulation, and ongoing management through the organization, but it is not required of clinical staff.	Training is required of select staff (e.g., psychiatrists) and is available throughout the organization.	Training on identification of people at risk for suicide, suicide assessment, risk formulation, and ongoing management is required of all clinical staff. The training used is considered a best practice and was not internally developed.	Training on identification of people at risk for suicide, suicide assessment, risk formulation, and ongoing management is required of all clinical staff. The training used is considered a best practice. Staff repeat training at regular intervals.

## Element #3: Identify

Systematically identify and assess suicide risk among people receiving care.

Screening										
Policies	Rating	1	2	3	4	5				
What are the		There is no	Individuals in	Suicide risk is	Suicide risk is screened at	Suicide risk is screened at intake for all individuals receiving				
organization's		systematic	designated	screened at	intake for all individuals	health or behavioral health care and is reassessed at every				
policies for		screening for	higher-risk	intake for all	receiving either health or	visit for those at risk. Suicide risk is also screened when a				
screening for		suicide risk.	programs or	individuals	behavioral health care and	patient has a change in status: transition in care level, change				
suicide risk?			categories (e.g.,	receiving	is reassessed at every visit	in setting, change to new provider, or potential new risk				
			crisis calls) are	behavioral	for those at risk.	factors (e.g., change in life circumstances, such as divorce,				
			screened.	health care.		unemployment, or a diagnosed illness).				
	Comment or justification for score: Number of clients who received a suicide screening during the reporting period/ Number of clients enrolled									
		during the reporting period ( / = %)								

Screening					_	_
Protocols	Rating	1	2	3	4	5
How does the		The organization relies	The organization	The organization	The organization uses a	The organization uses a validated
organization		on the clinical judgment	developed its own	developed its own suicide	validated screening tool	screening tool and staff receive
screen for		of its staff regarding	suicide screening tool	screening tool that all staff	that all staff are required	training on its use and are required
suicide risk in		suicide risk.	but not all staff are	are required to use.	to use.	to use it.
the people it			required to use it.			
serves?		Comment or justification	n for score: Screening too	l used:		
Assessment						
Protocols	Rating	1	2	3	4	5
How does the		The policy is to send	Risk assessment is	Providers conducting risk	All individuals with risk	A suicide risk assessment is
organization		clients who have	required after	assessments use a	identified, either at intake	completed using a validated
assess		screened positive for	screening, but the	standardized risk	screening or at any other	instrument and/or established
suicide risk		suicide to the	process or tool used is	assessment tool, which	point during care, are	protocol that includes assessment of
among those		emergency department	up to the judgment of	may have been developed	assessed by clinicians who	both risk and protective factors and
who screened		for clearance AND/OR	individual clinicians	in-house. All patients who	use validated instruments	risk formulation. Staff receive
positive?		there is no routine	AND/OR only	screen positive for suicide	or established protocols	training on risk assessment tool and
		procedure for risk	psychiatrists can do	have a risk assessment.	and who have received	approach. Risk is reassessed and
		assessments that follow	risk assessments.	Suicide risk assessments	training. Assessment	integrated into treatment sessions
		the use of a suicide		are documented in the	includes both risk and	for every visit for individuals with
		screen.		medical records.	protective factors.	risk.
		Comment or justification f	for score: Number of clien			prehensive risk assessment (same day
		as screening) during the	reporting period/ Number	of clients who screened pos	sitive for suicide risk during t	he reporting period ( / =%)

## Element #4: Engage

Ensure every person has a suicide care management plan, or pathway to care, that is both timely and adequate to meet patient needs.

Pathway to Care	Rating	1	2	3	4	5
Which best		Providers use	When suicide risk is	All providers are	Electronic or paper health	Individuals at risk for suicide are placed on
describes the		best judgment	detected, the care	expected to provide	records are enhanced to embed	a suicide care management plan. The
organization's		in the care of	plan is limited to	care to those at risk for	all suicide care management	organization has a consistent approach to
approach to caring		individuals with	screening and referral	suicide. The	components listed above.	suicide care management, which is
for and tracking		suicidal	to a senior clinician.	organization has	Providers have clear protocols or	embedded in the electronic health
people at risk for		thoughts or		guidance for care	policies for care management for	records and reflects all of the suicide
suicide?		behaviors and		management for	individuals with suicidal	care management components listed
		seek		individuals at different	thoughts or behaviors, and	above. Protocols for putting someone
		consultation if		risk levels, including	information sharing and	on and taking someone off a care
		needed. There is		frequency of contact,	collaboration among all relevant	management plan are clear. Staff hold
		no formal		care planning, and	providers are documented. Staff	regular case conferences about patients
		guidance related		safety planning.	receive guidance on and clearly	who remain on suicide care management
		to care for			understand the organization's	plans beyond a certain time frame, which
		individuals at			suicide care management	is established by the implementation
		risk for suicide.			approach.	team.
		Comment or justi	fication for score:			
Collaborative						
Safety Planning	Rating	1	2	3	4	5
What is the		Safety planning	Safety plans are	Safety plans are	Safety plans are developed for	A safety plan is developed on the same
organization's		is neither	expected for all	developed for all	all individuals at elevated risk	day as the patient is assessed positive for
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		staff.		, •		
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suicide?				1	The state of the s	
				1		
				,	_	,
					a collaborative safety plan.	1 .
			providers.			a person at risk.
				· · · · · · · · · · · · · · · · · · ·		
		Comment or justi	<u> </u>			y/Brown template 🗆 Other:
			(2) How frequently	is safety plan reviewed wit	h individual?	
		(3) Number of clie	ents with a safety plan o	developed on same day	as screening during the reportin	g period / Number of clients who
		screened and as	ssessed positive for sui	cide risk during the report	ting period ( / - %)	
approach to collaborative safety planning when an individual is at risk for suicide?		systematically used by nor expected of staff.  Comment or justically used by nor expected of staff.	individuals with elevated risk, but there is no formal guidance or policy around content. There is no standardized safety plan or documentation template. Plan quality varies across providers.  fication for score: (1) Sa (2) How frequently ents with a safety plan of	individuals at elevated risk. Safety plans rely on formal supports or contact (e.g., call provider, call helpline). Safety plans do not incorporate individualization, such as an individual's strengths and natural supports. Plan quality varies across providers. fety planning tool or approis safety plan reviewed wit developed on same day	and must include risks and triggers and concrete coping strategies. The safety plan is shared with the individual's partner or family members (with consent). All staff use the same safety plan template and receive training in how to create a collaborative safety plan.	suicide risk. The safety plan is shared we the individual's partner or family members (with consent). The safety plan identifier risks and triggers and provides concrete coping strategies, prioritifier from most natural to most formal or restrictive. Other clinicians involved in care or transitions are aware of the safe plan. Safety plans are reviewed and modified as needed at every visit we a person at risk.  y/Brown template  Other:

Collaborative Restriction of Access to									
Lethal Means	Rating	1	2	3	4	5			
What is the		Means restriction	Means restriction is	Means restriction is	Means restriction is	Means restriction is expected			
organization's approach		discussions and	expected to be	expected to be included	expected to be included on	to be included on all safety			
to lethal means		who to ask about	included on safety	on all safety plans. The	all safety plans, and families	plans. Contacting family to			
reduction?		lethal means are	plans for all patients	organization provides	are included in means	confirm removal of lethal means			
		up to individual	identified as at risk	training on counseling on	restriction planning. The	is the required, standard practice.			
		clinician's clinical	for suicide. Steps to	access to lethal means.	organization provides	The organization provides training			
		judgment. Means	restrict means are up	Steps to restrict means are	training on counseling on	on counseling on access to lethal			
		restriction	to the individual	up to the individual	access to lethal means. The	means. Policies support these			
		counseling is rarely	clinician's judgment.	clinician's judgment.	organization sets policies	practices. Means restriction			
		documented.	The organization does	Family or significant	regarding the minimum	recommendations and plans are			
			not provide any training	others may or may not	actions for restriction of	reviewed regularly while the			
			on counseling on	be involved in reducing	access to means.	individual is at an elevated risk.			
			access to lethal means	access to lethal means.					
		Comment or justific	ation for score:						
		Number of diames				n como del consenina) divina			
		Number of clients screened & assessed positive for suicide risk and counseled about lethal means on same day as screening) during							
		reporting period / N	lumber of clients who sc	reened and assessed posi	tive for suicide risk during rep	orting period ( / =%)			

#### Element #5: Treat

Use effective, evidence-based treatments that directly target suicidality.

Effective, EBT	Rating	1	2	3	4	5			
What is the		Clinicians rely on	The organization	Some clinical	Individuals with suicide risk receive	The organization has invested in evidence-			
organization's		experience and best	may use evidence-	staff have	empirically-supported treatment	based treatments for suicide care (CAMS,			
approach to		judgment in risk	based treatments	received	specifically for suicide (CAMS, CBT-	CBT-SP or DBT), with designated staff			
treatment of		management and	for some	specific	SP or DBT) in addition to evidence-	receiving training in these models. The			
suicidal thoughts		treatment for all	psychological	training in	based treatments for other mental	organization has a model for sustaining			
and behaviors?		mental health	disorders, but it	treating	health issues. The organization	staff training. The organization offers			
		disorders. The	does not use	suicidal	regularly provides all staff with	additional treatment modalities for those			
		organization does not	evidence-based	thoughts and	access to competency-based training	chronically or continuously screening at			
		use a formal model of	treatments that	behaviors and	in empirically supported treatments	high risk for suicide, such as DBT groups			
		treatment for those at	specifically target	may use this in	targeting suicidal thoughts.	or attempt survivor groups.			
		risk for suicide.	suicide.	their practices.					
		Comment or justification for score:							
		Clinicians receive formal training in a specific suicide treatment model:   CAMS (Collaborative Assessment and Management of Suicidality							
		□ C BT-SP (Cognitive Behavioral Therapy for Suicide Prevention) □ DBT (Dialectical Behavior Therapy) □ None of the above							

## Element #6: Transition

Provide continuous contact and support, especially after acute care.

Continuous contact &						
support (Engagement)	Rating	1	2	3	4	5
What is the organization's		There are no	The organization	Follow-up for	Follow-up for individuals	The organization may have an established
approach to engaging hard-		guidelines	requires	individuals with	with suicide risk who don't	memorandum of understanding with an
to-reach individuals or		specific to	documentation by	suicide risk who	show for appointments	outside agency to conduct follow-up
those who are at risk and		reaching those	the clinician of	don't show for	includes active outreach,	calls. Follow-up and supportive contact
don't show for		at elevated	those individuals	appointments	such as phone calls to the	for individuals on suicide care
appointments?		suicide risk who	who have elevated	includes active	individual or his or her	management plans are systematically
		don't show for	suicide risk and	outreach, such as	family members, until	tracked in electronic health records.
		scheduled	don't show for an	phone calls to the	contact is made and the	Follow-up for high-risk individuals
		appointments.	appointment, but	individual or his or	individual's safety is	includes documented contact with the
			the parameters	her family members,	ascertained. Organizational	person within eight hours of the missed
			and methods are	until contact is made	protocols are in place that	appointment. The organization has
			up to individual	and the individual's	address follow-up after no-	approaches, such as peer supports, peer-
			clinician's	safety is ascertained.	shows. Training for staff	run crisis respite, home visits, or drop-in
			judgment.		supports improving	appointments, to address the needs of
					engagement efforts.	hard-to-reach patients.
		Comment or justif	ication for score:			
Continuous contact &		_		_	_	_
support (Follow-up)	Rating	1	2	3	4	5
support (Follow-up) What is the organization's	Rating	There are no	The organization	Organizational	4 Organizational guidelines	Organizational guidelines are in place that
support (Follow-up) What is the organization's approach to following up	Rating	There are no specific	The organization requires follow-up	Organizational guidelines are	are directed to the	Organizational guidelines are in place that address follow-up after crisis contact, no-
support (Follow-up) What is the organization's approach to following up on patients who have	Rating	There are no specific guidelines for	The organization requires follow-up for individuals with	Organizational guidelines are directed to the	are directed to the individual's level of risk and	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged	Rating	There are no specific guidelines for contact of those	The organization requires follow-up for individuals with suicide risk, but	Organizational guidelines are directed to the individual's level of	are directed to the individual's level of risk and address follow-up after	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings	Rating	There are no specific guidelines for contact of those at elevated	The organization requires follow-up for individuals with suicide risk, but the parameters	Organizational guidelines are directed to the individual's level of risk and address one	are directed to the individual's level of risk and address follow-up after crisis contact, non-	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency	Rating	There are no specific guidelines for contact of those at elevated suicide risk	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are	Organizational guidelines are directed to the individual's level of risk and address one or more of the	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services,	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency departments, inpatient	Rating	There are no specific guidelines for contact of those at elevated suicide risk following	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are up to the	Organizational guidelines are directed to the individual's level of risk and address one or more of the following: follow-up	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services, transition from an	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual home or community visits when
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency	Rating	There are no specific guidelines for contact of those at elevated suicide risk following discharge from	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are up to the individual	Organizational guidelines are directed to the individual's level of risk and address one or more of the following: follow-up after crisis contact,	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services, transition from an emergency department, or	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual home or community visits when necessary. Follow-up and supportive
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency departments, inpatient	Rating	There are no specific guidelines for contact of those at elevated suicide risk following discharge from acute care	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are up to the individual clinician's	Organizational guidelines are directed to the individual's level of risk and address one or more of the following: follow-up after crisis contact, transition from an	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services, transition from an emergency department, or transition from psychiatric	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual home or community visits when necessary. Follow-up and supportive contact for individuals on suicide care
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency departments, inpatient	Rating	There are no specific guidelines for contact of those at elevated suicide risk following discharge from	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are up to the individual	Organizational guidelines are directed to the individual's level of risk and address one or more of the following: follow-up after crisis contact, transition from an emergency	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual home or community visits when necessary. Follow-up and supportive contact for individuals on suicide care management plans are tracked in the
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency departments, inpatient	Rating	There are no specific guidelines for contact of those at elevated suicide risk following discharge from acute care	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are up to the individual clinician's	Organizational guidelines are directed to the individual's level of risk and address one or more of the following: follow-up after crisis contact, transition from an emergency department, or	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual home or community visits when necessary. Follow-up and supportive contact for individuals on suicide care management plans are tracked in the electronic health record. Policies state
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency departments, inpatient	Rating	There are no specific guidelines for contact of those at elevated suicide risk following discharge from acute care	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are up to the individual clinician's	Organizational guidelines are directed to the individual's level of risk and address one or more of the following: follow-up after crisis contact, transition from an emergency department, or transition from	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes distance outreach,	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual home or community visits when necessary. Follow-up and supportive contact for individuals on suicide care management plans are tracked in the electronic health record. Policies state that follow-up contact after discharge
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency departments, inpatient	Rating	There are no specific guidelines for contact of those at elevated suicide risk following discharge from acute care	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are up to the individual clinician's	Organizational guidelines are directed to the individual's level of risk and address one or more of the following: follow-up after crisis contact, transition from an emergency department, or transition from psychiatric	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes distance outreach, such as letters, phone calls,	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual home or community visits when necessary. Follow-up and supportive contact for individuals on suicide care management plans are tracked in the electronic health record. Policies state that follow-up contact after discharge from acute settings occurs within 24
support (Follow-up) What is the organization's approach to following up on patients who have recently been discharged from acute care settings (e.g., emergency departments, inpatient	Rating	There are no specific guidelines for contact of those at elevated suicide risk following discharge from acute care settings.	The organization requires follow-up for individuals with suicide risk, but the parameters and methods are up to the individual clinician's judgment.	Organizational guidelines are directed to the individual's level of risk and address one or more of the following: follow-up after crisis contact, transition from an emergency department, or transition from	are directed to the individual's level of risk and address follow-up after crisis contact, nonengagement in services, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes distance outreach,	Organizational guidelines are in place that address follow-up after crisis contact, noshows, transition from an emergency department, or transition from psychiatric hospitalization. Follow-up for high-risk individuals includes in-person or virtual home or community visits when necessary. Follow-up and supportive contact for individuals on suicide care management plans are tracked in the electronic health record. Policies state that follow-up contact after discharge
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#### Element #7: Improve

Apply a data-driven quality improvement approach to inform system changes that will lead to improved patient outcomes and better care for those at risk.

Approach to reviewing deaths	Rating	1	2	2	4	E		
	Kating	_	_	Data form all past areas	Don't save and hair is	Don't course conduction		
What is the organization's		At best, when a	Root cause	Data from all root cause	Root cause analysis is	Root cause analysis is conducted		
approach to reviewing deaths for those enrolled in		suicide or adverse	analysis is	analyses are routinely examined to look at trends and to make	conducted on all suicide	on all suicide deaths of people in		
care?		event happens	conducted on all suicide		deaths of people in care as	care as well as for those up to 6		
carer		while the client is	deaths of	changes to policies.	well as for those up to 30	months past case closed, and on		
		in treatment, a			days past case closed.	all suicide attempts requiring		
		team meets to	people in care.		Policies and training are	medical attention. Policies and		
		discuss the case.			updated as a result.	training are updated as a result.		
		<u>Comment or Justini</u>	Comment or justification for score:					
		Date of most recer	Date of most recent root cause analysis of a suicide death: Date of most recent suicide death of (1) someone in care:					
		(2) som	acana who had laft	careless than 6 months before su	uicido doath			
		(2) 5011	leone who had left	careless than 6 months before st	ilcide deatif			
Approach to measuring								
suicide deaths	Rating	1	2	3	4	5		
What is the organization's		The organization	The organization	The organization has specific	The organization annually	The organization annually		
approach to measuring		has no policy or	measures the	internal approaches to	crosswalks enrolled patients	crosswalks enrolled patients (e.g.,		
suicide deaths?		process to	number of	measuring and reporting on	(e.g., from a claims	from a claims database) against		
		measure suicide	deaths for those	all suicide deaths for	database) against state vital	state vital statistics data to		
		deaths for those	who are enrolled	enrolled clients as well as	statistics data or other	determine the number of deaths		
		enrolled in their	in care based	those up to 30 days past	federal data to determine	for those enrolled in care. The		
		care.	primarily on	case closed. Deaths are	the number of deaths for	organization tracks suicide		
			family report.	confirmed through coroner or	those enrolled in care up to	deaths among clients for up to <u>6</u>		
				medical examiner reports.	30 days past case closed.	months past case closed.		
		Comment or justification for score:						
		Date measurement for suicide deaths was established:						
		Date of most recent annual crosswalk of enrolled patients against vital statistics data:						
		Date of most recent annual crosswalk of enfolied patients against vital statistics data.						
	I	I						

Quality improvement activities	Rating	1	2	3	4	5
What is the organization's approach to quality improvement activities related to suicide prevention?		The organization has no specific policies related to suicide prevention and care, and it does not focus on suicide care other than care as usual. Care is left to the judgment of the clinical provider.  Comment or justific Most recent date to the suicide care of the clinical provider.		Early discussions about using technology and/or enhanced record keeping to track and chart suicide care are underway. Suicide care management is partially embedded in an EHR or paper record.	Suicide care is partially embedded in an electronic health record (EHR) or paper record. Data from suicide care management plans (using EHRs or chart reviews) are examined for fidelity to organizational policies, and discussed by a team responsible for this.	Suicide care is entirely embedded in EHR. Data from EHR or chart reviews are routinely examined (at least every two months) by a designated team to determine that staff are adhering to suicide care policies and to assess for reductions in suicide. EHR clinical workflows or paper records are updated regularly as the team reviews data and makes changes.