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#### Portland's Transportation Wallet: How Pricing Parking Can Create New Mobility Options

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## **Portland's Transportation Wallet:**

### How Pricing Parking Can Create New Mobility Options



November 9th, 2018

By Sarah Goforth, Portland Bureau of Transportation



## Huge thanks to:

- Chris Armes, Portland Bureau of Transportation
- Joey Posada, Portland Bureau of Transportation
- Danielle Booth, BIKETOWN
- Natasha Kelly, Portland Streetcar



#### CENTRAL EASTSIDE INDUSTRIAL COUNCIL



# What is the Transportation Wallet?



## 3 passes, 1 package

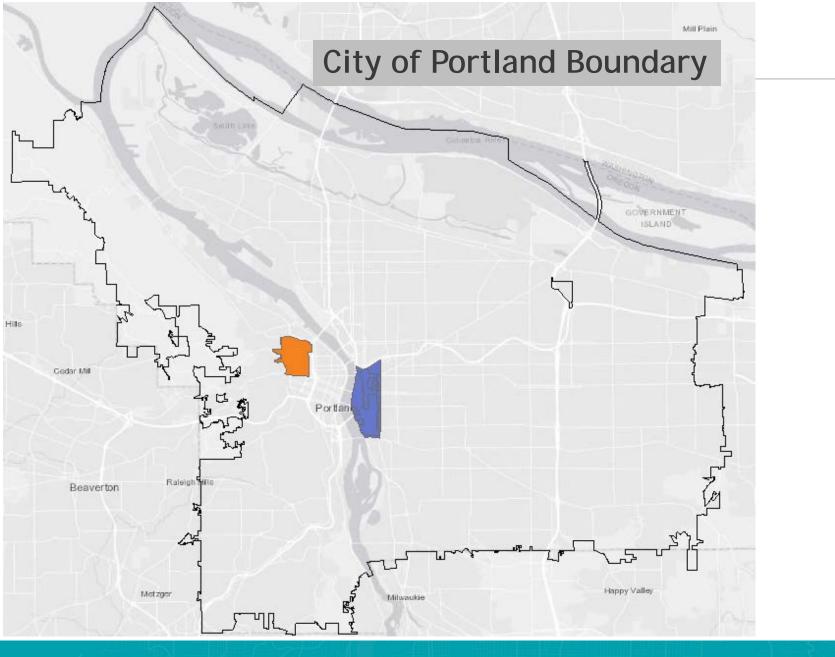


### \$100 for bus & light rail

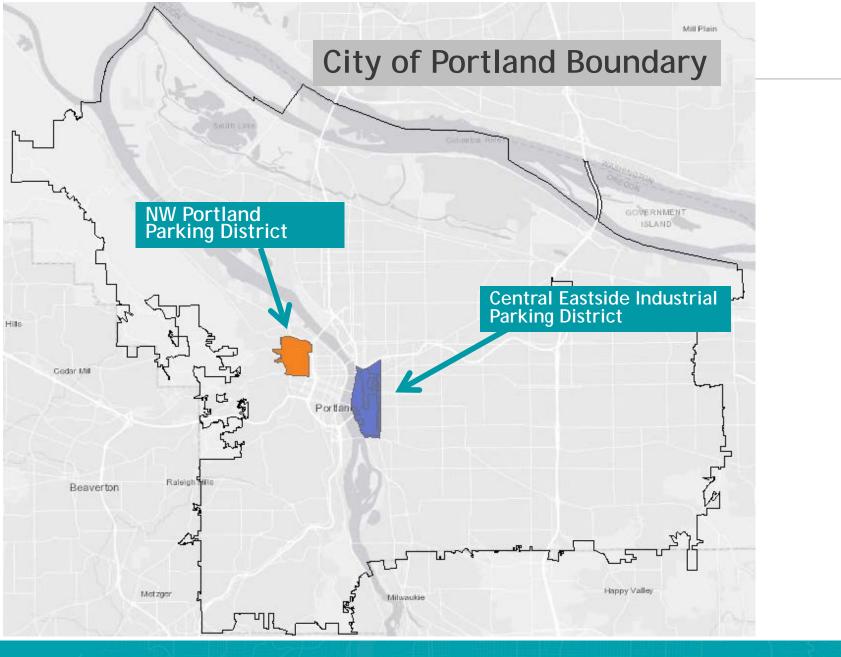
### Annual streetcar pass

Annual bike share membership



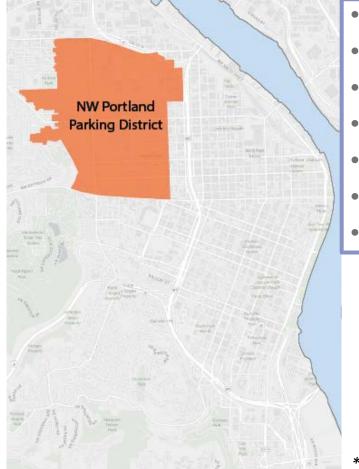








## **NW Portland Parking District**



- Densely populated neighborhood
- Walkable with good transit connectivity
- Highest BIKETOWN station density in Portland
- Historic single family homes
- New multi-family buildings & still developing
- Mix of residents and commuters
- \$105 surcharge\* added to base cost of parking permits

\*Surcharge waived for people living on low-incomes; base cost \$75



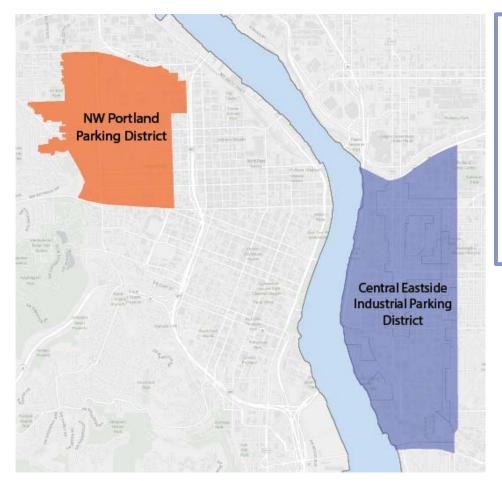
## Central Eastside Industrial Parking District

- High concentration of commuters
- New residents restricted from purchasing parking permits
- New multi-family buildings & still developing
- Walkable with good transit connectivity
- Free BIKETOWN parking anywhere in district
- \$225 surcharge added to base cost of parking permits





## **Transportation Wallet eligibility**



Available to RESIDENTS and EMPLOYEES

Can PURCHASE at 85% off the retail cost

-OR-

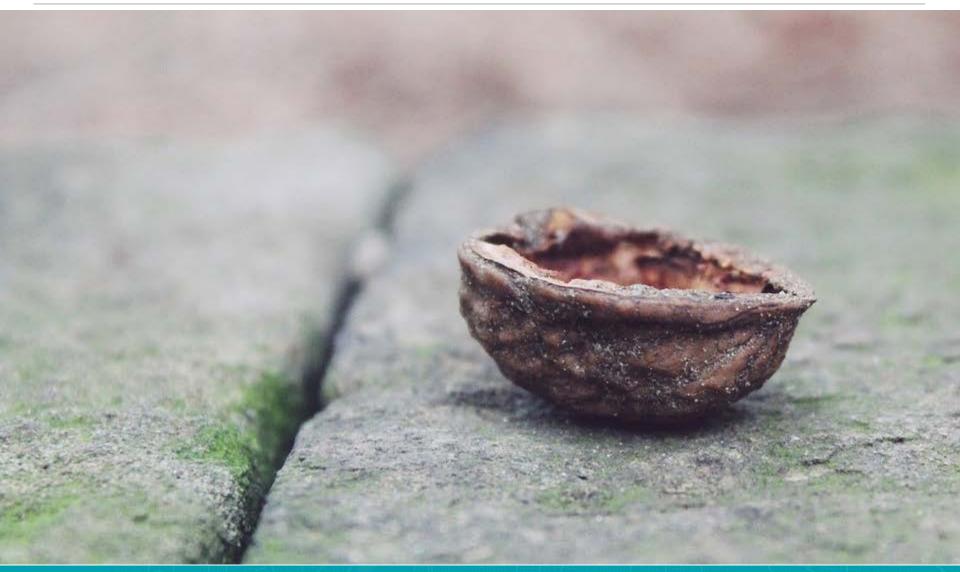
Get FOR FREE by trading in on-street parking permit



## Origin of Portland's Parking Permit Surcharge Programs



## Origin of Portland's Parking Permit Surcharge Programs





### Origin of Portland's Parking Permit Surcharge Programs





## Took years to develop (starting almost a decade ago...)



Origin of Portland's Parking Permit Surcharge Programs

## Was not an easy process...

## even in Portland



Origin of Portland's Parking Permit Surcharge Programs

## City Council approved parking management plans in 2012 & 2013



## Stakeholder committees formed!

## Comprised of business community, residents & city staff to make decisions



## Permit surcharges not adopted until 2015/2016



## Each Parking District has its own distinct rules & regulations!



## The nexus of Parking Management & TDM\* strategies

\*Transportation Demand Management



## Transportation Demand Management (TDM) Primer

TDM is a tool to <u>manage demand</u> and <u>improve efficiency</u> on the transportation system.



Cars: 28 people / city block

TDM encourages people to walk, bicycle, take transit, ride e-scooters, carpool and telework while discouraging drive-alone trips.



Buses: 225 people / city block



Walking: 1000 people / city block



## Parking Management Goals

Better manage the existing on-street parking system



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## Decrease traffic congestion



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Better manage the existing on-street parking system

## Decrease traffic congestion

## Make it easier for visitors and customers to find parking



## Parking Management Strategies

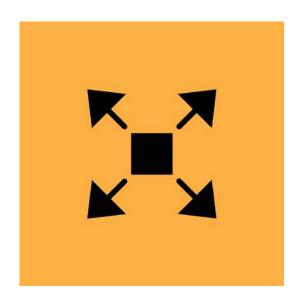
Eliminate free parking



#### Decrease parking permits



Expand permit & metered parking areas





#### What happens when...



#### Parking Management



#### What happens when...





Parking Management



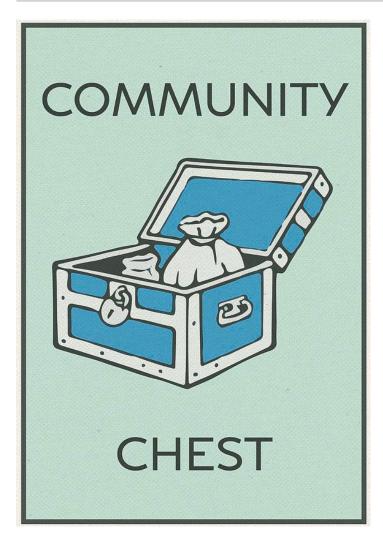
### What happens when...



#### Parking Management

Transportation Demand Management?



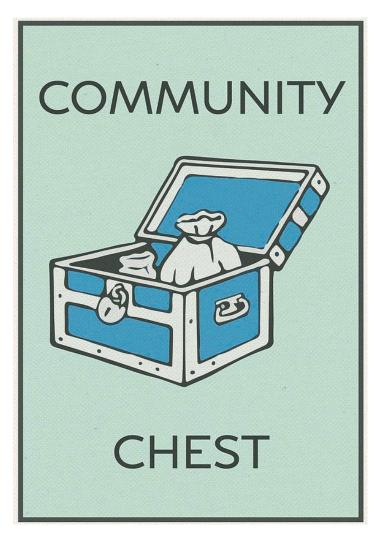


Eliminating free parking creates dedicated funding for TDM\* strategies!

\*Transportation Demand Management



## **Dedicated funding for TDM\* Strategies**



\*Transportation Demand Management

- Discounted transit & bike share passes
- Low-cost transit/bike/pedestrian infrastructure improvements
- Marketing & encouragement campaigns



## Testing the TDM water...





### Testing the TDM water... to drinking from the source





## 2017 pilot using behavioral science techniques...











### **Conducted Randomized Control Trial**

- List of 2,000 Residents and 2,000 Employees in each parking district
  - Randomly assigned to 1 of 2 groups to receive:



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- List of 2,000 Residents and 2,000 Employees in each parking district
  - Randomly assigned to 1 of 2 groups to receive:

## Day pass on choice of transit, followed by offer of Week pass

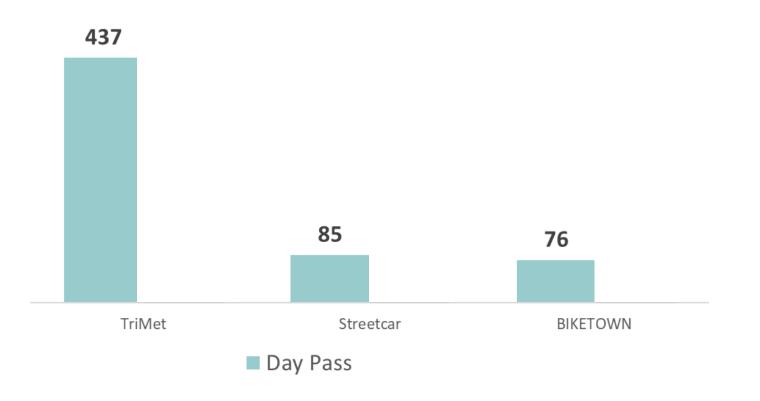
OR

## Week pass on choice of transit, followed by offer of Day pass



## **Randomized Control Trial Findings**

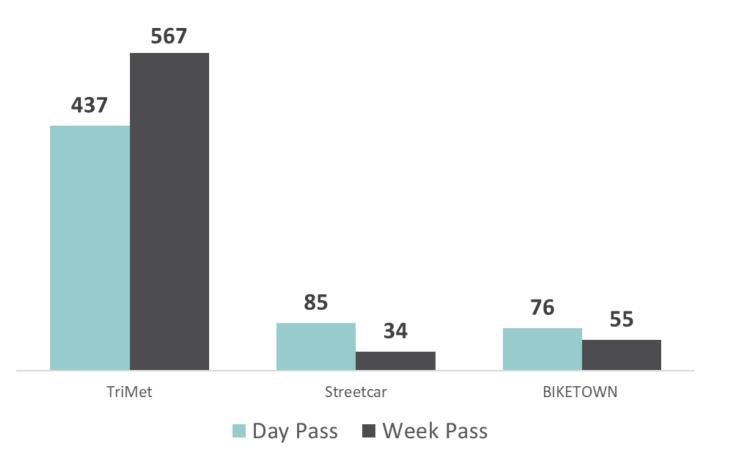
#### • >40% email open rate





#### **Randomized Control Trial Findings**

- >40% email open rate
- 35% opt-in rate

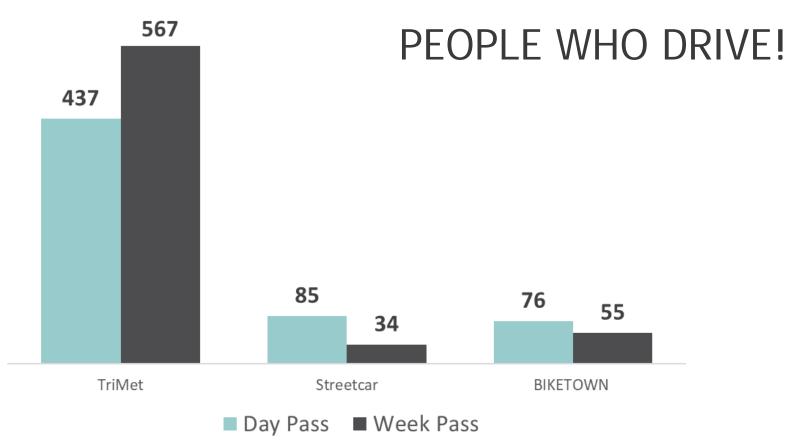




#### **Randomized Control Trial Findings**

- >40% email open rate
- 35% opt-in rate

People in the RCT were mostly all parking permit holders!





#### 2017 NW BIKETOWN Summer Pass



#### 352 new BIKETOWN members joined



#### Aug. 2017 Pilot: Parking Permit Opt-Out in NW Parking District

Trade in parking permit in exchange for:

- An annual BIKETOWN membership
- \$100 TriMet Hop card





#### Aug. 2017 Pilot: Parking Permit Opt-Out in NW Parking District

Trade in parking permit in exchange for:

- An annual BIKETOWN membership
- \$100 TriMet Hop card



## Despite latent advertising... ...126 people opted out of their parking permits



#### Sept. 2017: Transportation Wallet 1.0 launches...



#### \$99 GETS YOU:

#### A Hop transit card with \$50



An annual BIKETOWN membership (\$144)

BIKETOWN

A \$634 value!

An annual Portland Streetcar pass (\$440)





## 2018: Transportation Wallet 2.0 launches!



#### \$100 TriMet Hop card (increased from \$50) Portland Streetcar switched from paper passes to the Hop card



#### The Transportation Wallet can't promote itself without:

- Direct mail
- Emails & reminder emails
- E-newsletters
- Print ads
- Digital ads
- In-person meetings
- On-site events
- Flyers
- PBOT website
- Full-color insert with parking permit renewals
- Personalized emails
- Promotional offers



## The Transportation Wallet is made possible by:

# Eliminating free parking





## The Transportation Wallet is made possible by:

# Eliminating free parking



# Adding a surcharge to parking permits



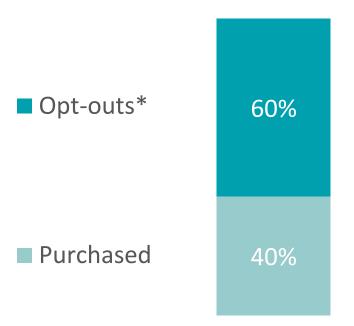


## Meet the Transportation Wallet holders





# **1,900 Transportation** Wallets in circulation



\*People who opted out of their on-street parking permit in exchange for a free Transportation Wallet

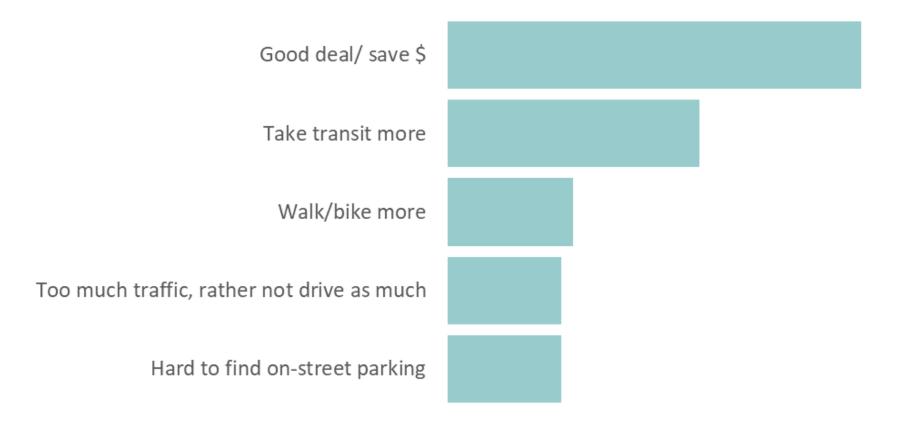




## 760 people have purchased Transportation Wallets



#### Why did you BUY a Transportation Wallet?



Sept. 2018 Parking & Transportation Survey, n=124



#### Which statement is most true for you?



I would recommend the Transportation Wallet to family/friends

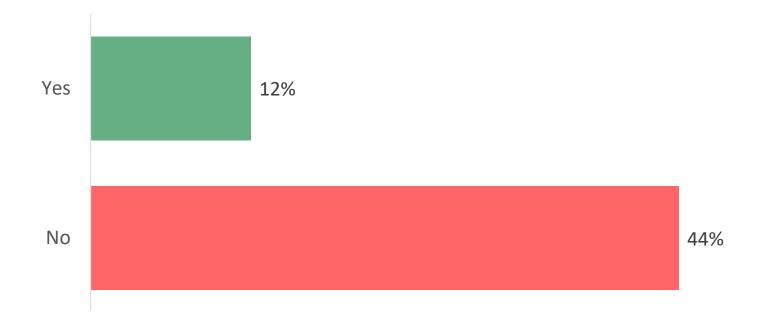
I would purchase the Transportation Wallet again

Both of the above

Sept. 2018 Parking & Transportation Survey, n=197



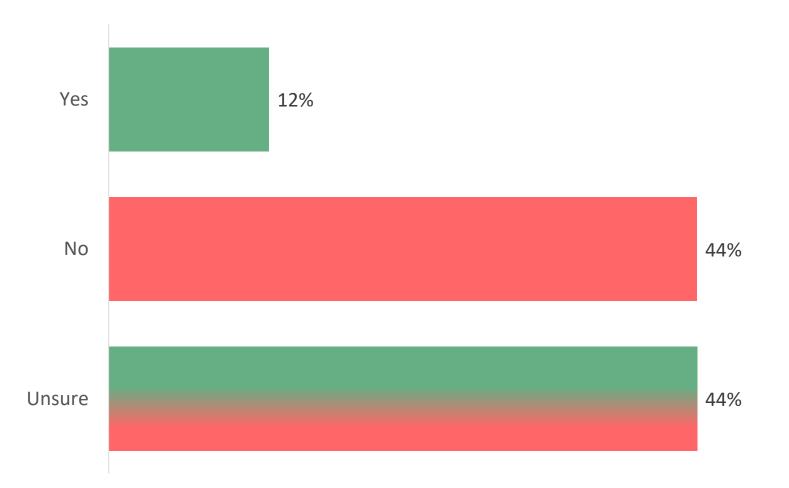
#### Are you considering getting a Transportation Wallet in the future?



Sept. 2018 Parking & Transportation Survey, n=482



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Sept. 2018 Parking & Transportation Survey, n=482



#### **Residential Parking Permit Opt-outs**





# 100 residents in the NW Parking District<sup>\*</sup> opted-out of parking permits in exchange for FREE Transportation Wallets in 2018

\*Eligible Central Eastside Industrial Parking District permit holders comprised mostly of commuters, not residents.



#### Why did you TRADE your RESIDENTIAL PERMIT for one?



PBOT 5

# **Opt-out\* of parking permits** and get free transit for your employees.



\* Receive one Transportation Wallet for every eligible parking permit you trade in. Details on other side.



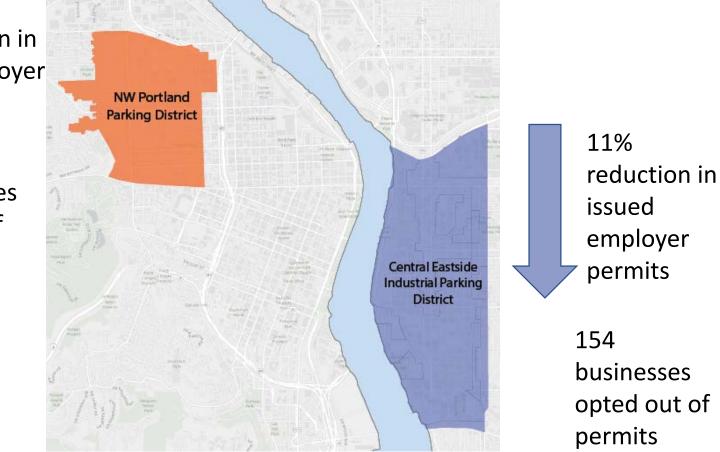
221 businesses from both parking districts opted out of 1,135 employee parking permits in exchange for FREE Transportation Wallets in 2018



#### Employer Parking Permit Opt-Outs by the numbers

7% reduction in issued employer permits

65 businesses opted out of permits

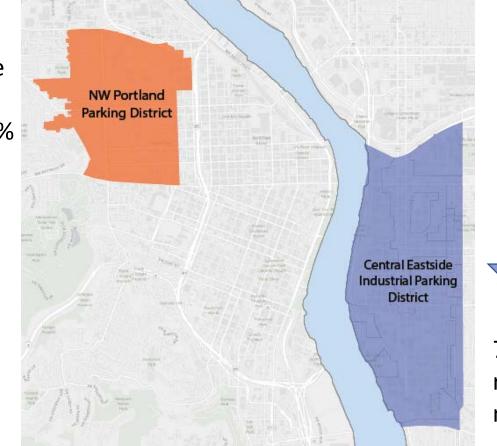




#### **Employer Parking Permit Opt-Outs by the numbers**

48% of those businesses traded in 50% OR MORE of their eligible permits

3 businesses requested the maximum\*



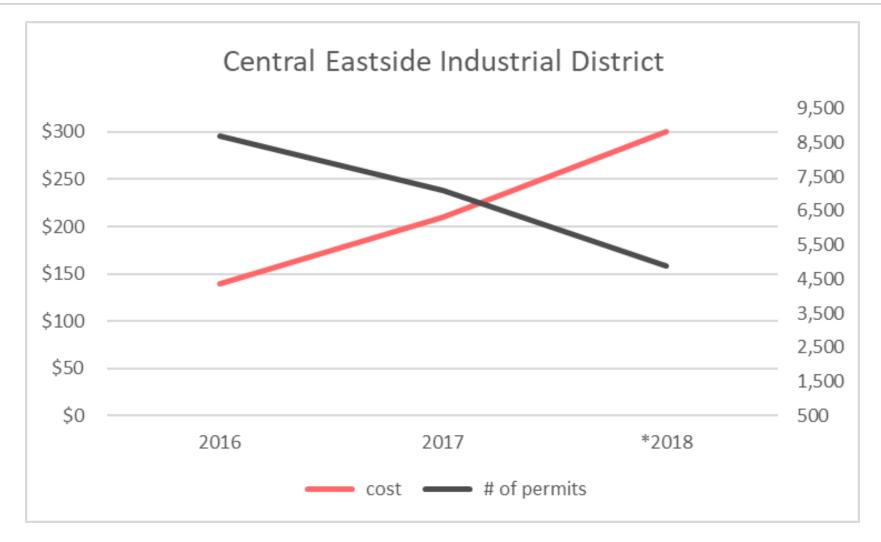
52% of those businesses traded in 50% OR MORE of their eligible permits

7 businesses requested the maximum\*

\*Maximum of 20 eligible permits offered in exchange for free Transportation Wallets



#### Pricing parking reduces demand

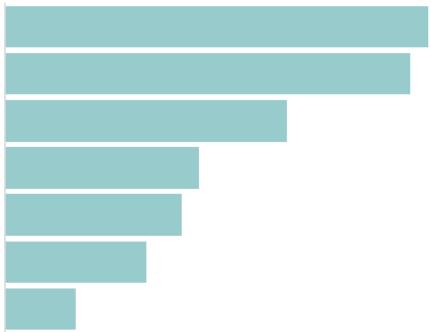


<sup>\*</sup>Not all permits issued for 2018/19 permit year yet



#### Why did your EMPLOYER give you a Transportation Wallet?

Hard to find on-street parking Company encourages less driving Permits expensive Commute without a car Don't need car everyday Company didn't need all permits

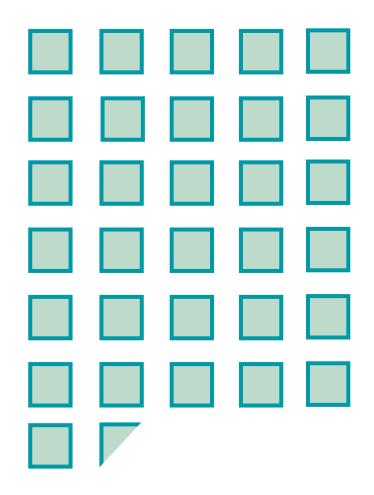


Sept. 2018 Parking & Transportation Survey, n=53



#### How much parking is made available through permit opt-outs?

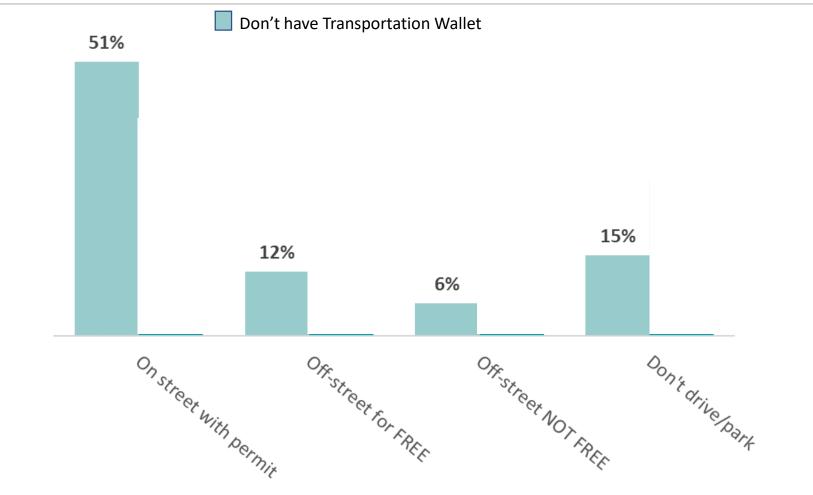
32 blocks (126 street segments)\* of parking made available through parking permit opt-outs



\*Calculated at 9 parking spaces per 200 ft block face



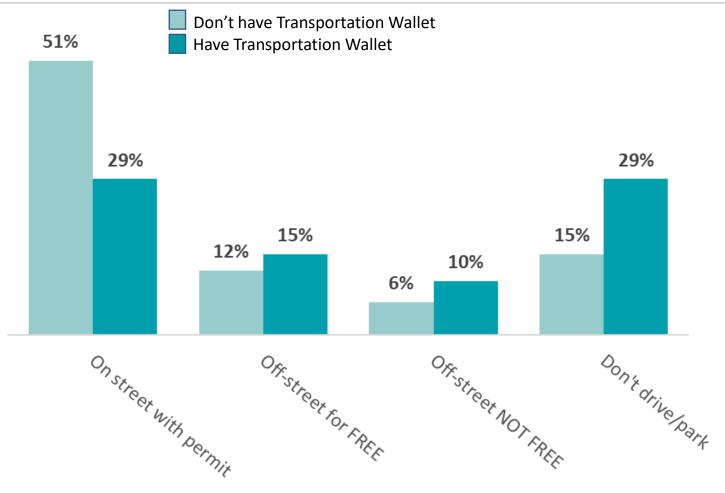
#### Where do you usually park?



Sept. 2018 Parking & Transportation Survey: Don't have Transportation Wallet n=675; have Transportation Wallet n=199



#### Where do you usually park?



Sept. 2018 Parking & Transportation Survey: Don't have Transportation Wallet n=675; have Transportation Wallet n=199



# Introducing people to new mobility options





# How often do you use the following modes BEFORE

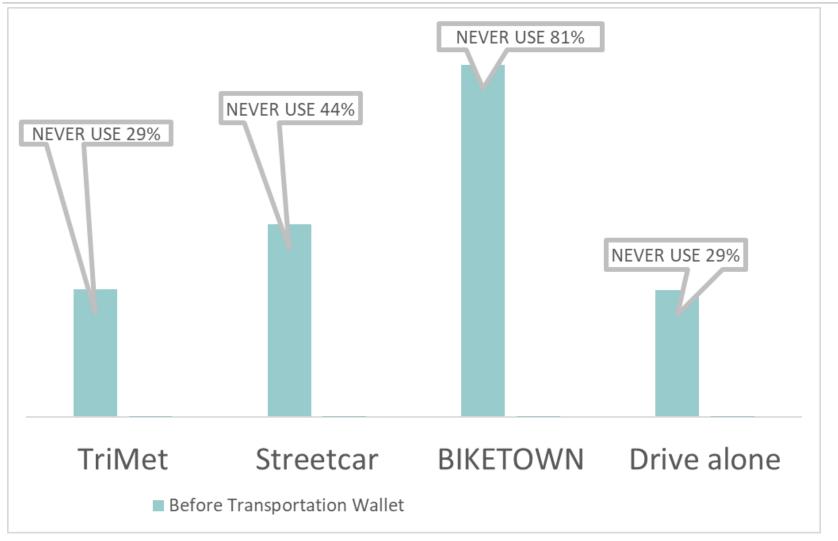
#### &

## AFTER

## you got a Transportation Wallet?



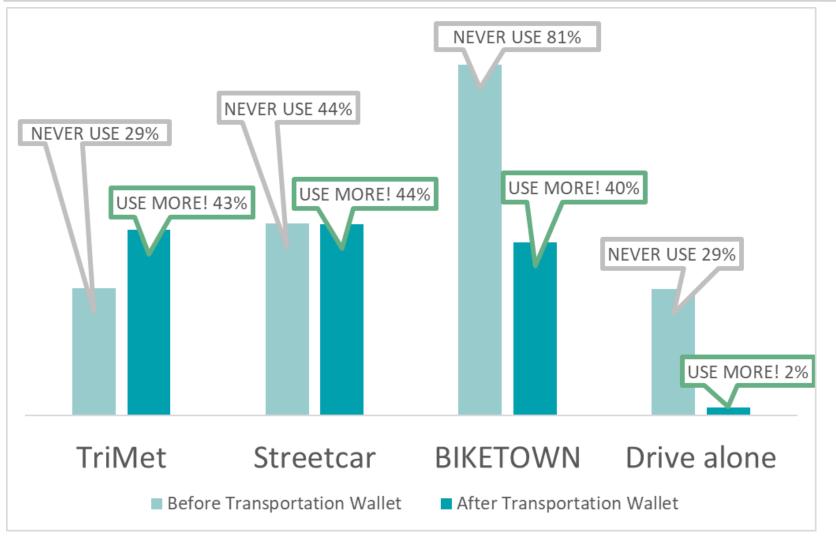
#### How often do you use these modes per week?



Sept. 2018 Parking & Transportation Survey, n=174

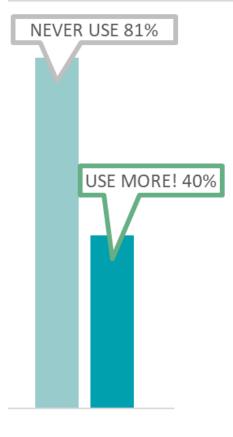


#### How often do you use these modes per week?



Sept. 2018 Parking & Transportation Survey, n=174

#### How often do you use these modes per week?

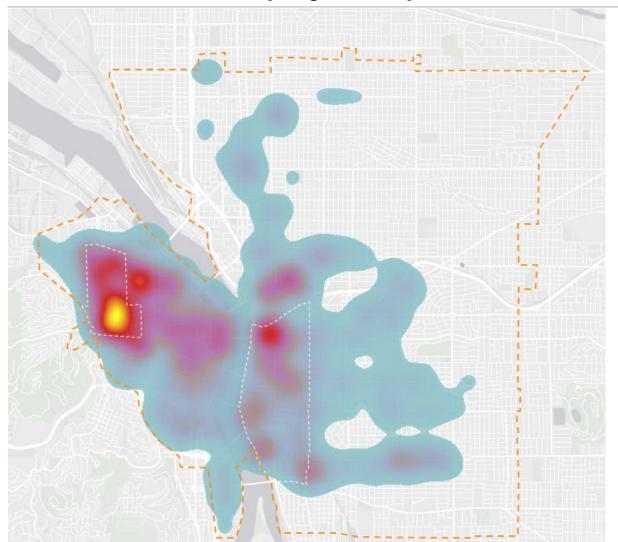


#### BIKETOWN

Sept. 2018 Parking & Transportation Survey, n=174



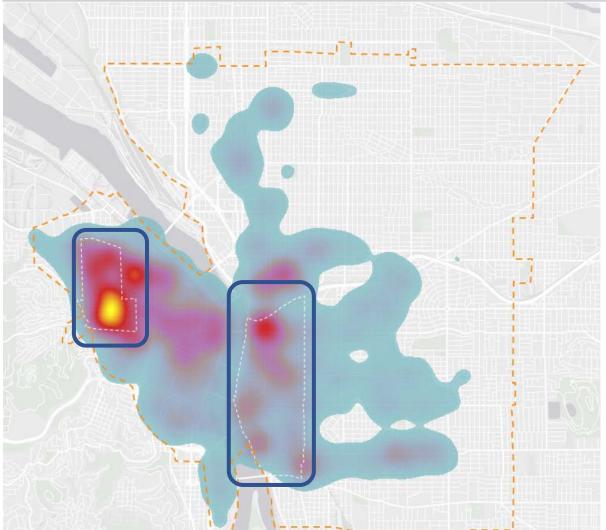
#### **BIKETOWN ridership by Transportation Wallet purchasers\***



\*Ridership by Transportation Wallet purchasers only as of Sept. 2018; n=652 (37% of total Wallet holders)



#### **BIKETOWN ridership by Transportation Wallet purchasers\***



65% of people who purchased Transportation Wallets are new BIKETOWN riders

\*Ridership by Transportation Wallet purchasers only as of Sept. 2018; n=652 (37% of total Wallet holders)



#### **BIKETOWN ridership by Transportation Wallet purchasers\***



\*Ridership by Transportation Wallet purchasers only as of Sept. 2018; n=652 (37% of total Wallet holders)



### Future of the Transportation Wallet



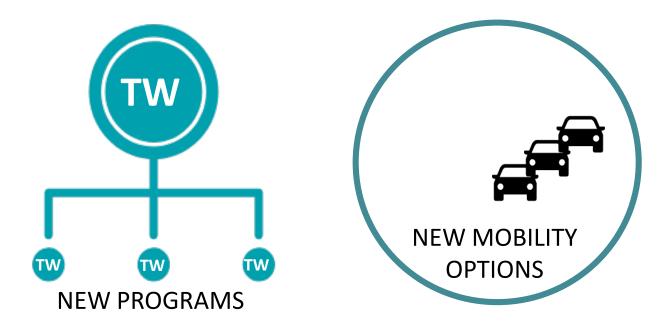
# The Transportation Wallet is a mechanism for TDM\* across other PBOT programs

\*Transportation Demand Management

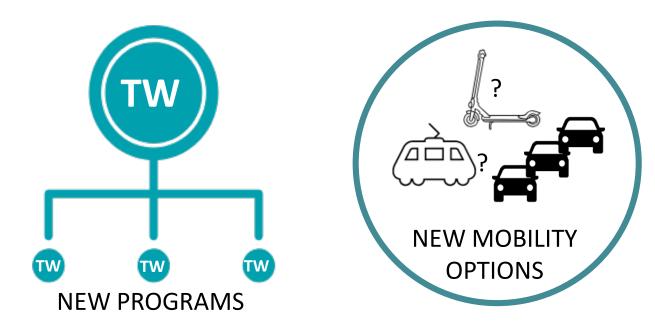
PBOT 2



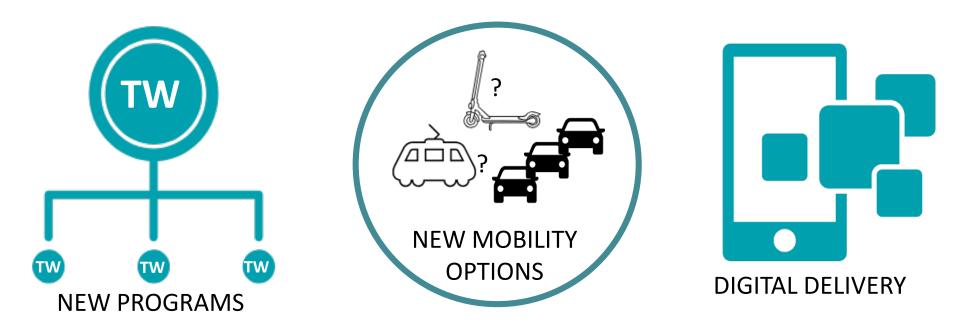






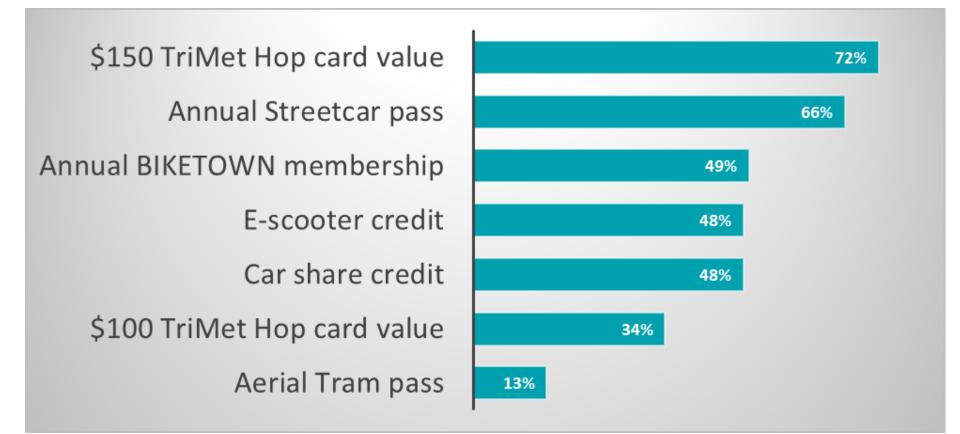








### If you could build your own Transportation Wallet for \$99, what would you include?



Sept. 2018 Parking & Transportation Survey, n=199



#### What about hoverboards?





#### What about hoverboards? And Elliptigos?











I recently gave up my personal vehicle. The Transportation Wallet made it easy to try living without a car and even easier to give it up. Thanks!

Got rid of my car last <sup>year.</sup> Bought Transportation Wallet last year, traded in Zone M pass this year.

Sept. 2018 Parking & Transportation Survey



#### Anecdotes

I appreciate the Transportation Wallet. I think it is a wonderful deal and it allows me to drive less so that I do not have to worry about parking in my zone.



Sept. 2018 Parking & Transportation Survey



#### **Transportation Wallet Challenges**





#### Challenges

- TOO MANY steps involved to process requests
- Discrepancy between:
  - Ideal product and actual product
  - Ideal user experience and actual user experience
- Limitations with transit card functionality
- Barriers to provide low-income transit passes
- Restrictions, rules, regulations: each transportation provider has its own unique playbook
- Lack digital delivery mechanism to distribute the product
- Program is scaling up; but we're still the same small crew behind the scenes



## Takeaways



## Eliminate free parking





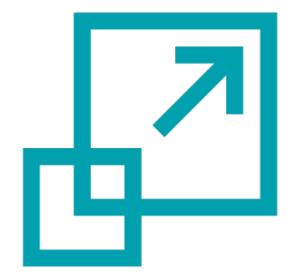
## Develop partnerships early on with:

Businesses Residents Community members Transportation providers Stakeholders





## Start small and scale up





**Transportation Wallet Takeaways** 

### Advertise clever... and in myriad ways









#### (Cute animals never hurt!)



## Adapt Adjust Re-envision Repeat



## THANK YOU!



#### Sarah Goforth Transportation Wallet Project Manager

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