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# A Bibliometric Analysis of Technology Management Research at PICMET for 2009-2018

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**Abstract**—The Portland International Centre for Management of Engineering and Technology (PICMET) was established in 1989. It has since become one of the leading organizations in the field of management of engineering and technology in the world. PICMET provides a strong platform for academicians, industry professionals and government representatives to exchange new knowledge derived from both research and implementation of technology management. To celebrate its 30-year journey, and to show the trends in technology management research and implementation over the past ten years (2009-2018), this paper presents a bibliometric analysis of the more than 3000 papers accepted for inclusion in PICMET conferences. The study highlights the topics, authors, journals and countries where significant research on technology management is conducted.

## I. INTRODUCTION

The Technology Management (TM) discipline has a history of almost 65 years, as indicated in the special issue of IEEE Transactions on Engineering Management in 2004 [1]. TM has become an even more self-sustained discipline in the last 30 years with the emergence of specialized professional organizations, in particular PICMET (Portland International Center for Management of Engineering and Technology) [2].

The analysis of a body of knowledge offers many advantages: showing trends in the field, pointing out the main knowledge generators (i.e. key institutions and authors), and highlighting emerging topics in a field [3]. In general, mining, bibliometric and other techniques are applied to journals to find out the developments in the TM field [3, 4].

Conducting such a research intelligence activity for conferences might be beneficial to understand the platforms serving to academicians developing knowledge that are ultimately published in journals. In fact, there has been three separate papers examining PICMET papers covering different periods: the period of 1997-2003 [5], the period of 1997-2008 [6]; and the period of 2001-11 [7].

The present study follows the tradition and aims to cover the last decade: 2007-2018. We will present our findings regarding authors, institutions and topics covered in PICMET papers like the previous articles have done. Then, we make comparisons with the previous studies to highlight some key changes that might show the historical evolution of PICMET. In addition to the traditional analysis, our paper will uniquely

present a citation network analysis based on the references used in PICMET papers that will highlight the body of knowledge brought to the PICMET attendees.

## II. METHODOLOGY

Bibliometrics is a research field of information and library sciences that studies the bibliographic data with quantitative methods [8, 9]. Due to the development of computers and internet [10], bibliometrics has become a very practical approach to analyse scholarly research, providing a comprehensive overview of the leading trends occurring in the academic community [11, 12].

In order to develop a bibliometric analysis, it is important to define and select the bibliometric indicators that will explain the results [13, 14, 15]. This paper considers the number of publications and citations. Note that the number of publications is used to measure productivity and the most productive authors while the number of citations measures popularity and influence [16, 17].

The focus of our work is on presenting a graphical mapping of the bibliographic data [18]. To do so, this paper uses the visualization of similarities (VOS) viewer software [19]. VOS viewer is a computer software that collects the bibliographic data and builds maps according to different bibliometric techniques including co-citation [20], bibliographic coupling [21], and co-occurrence of keywords [22]. Recall that graphical maps with co-citation [23], measure the most cited actors (size of the circles) and those who receive most frequent citations from the same sources. Graphs with bibliographic coupling [24], analyse the actors with the highest number of publications (size of the circles) and those who cite most frequently the same sources. Maps with co-occurrence of keywords measure the most popular keywords (size of the circles) and those keywords that appear most frequently in the same papers [25].

## III. DATA ANALYSIS

This paper uses the Scopus database to analyse the bibliographic information of the publications in PICMET conferences. The focus is on the publications available in Scopus from conferences held between 2009 and 2018. Thus,

the analysis provides a general overview of the leading trends in the conference during the last ten years. The search process uses different keywords of PICMET including the full and abbreviated names. Next, the search filters the results to consider only those between 2009 and 2018. The final result identifies 3012 papers published in the proceedings of 10 PICMET conferences between 2009 and 2018 (1594 for 2009-2013 and 1418 for 2014-2018). This number is slightly lower than the 3383 papers published in PICMET proceedings in the eight conferences that took place during the 1997-2008 period [6].

By 2009, PICMET had already been established as a leading conference in the field for quite some time. This is reflected in the high annual number of publications. This number remained rather stable between 300 and 350 for 2009-2012. In 2013, the number of publications dropped below the 300 mark before jumping to almost 400 in 2014. From 2015 onwards, there has been a slight decline in the number of publications to around the 250 mark. Figure I visualizes the annual number of articles published in PICMET proceedings for the last 10 years. Analyses of the co-occurrence of keywords and the co-citations of journals have been split into the first five and the last five years of the assessment period.

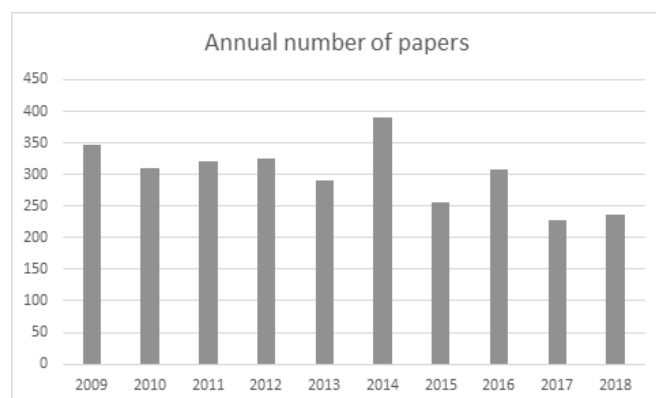


Figure I: Annual Number Of Papers Published In Picmet Conferences

Figures II and III show the most frequently used keywords in PICMET publications for the years 2009-2013 and 2014-2018 respectively.

Many of the key topics during the last 10 years, such as economics, competition, innovation, patents and inventions remain active research areas. There are some other noteworthy developments though. The fields of industrial management and technology have declined in importance. On the other hand, decision-making and surveys as a research methods now receive more attention. It is also worth mentioning that the new term “emerging technologies”, while still not a central theme, has started to appear frequently in PICMET publications in the last five years.

Comparing the current decade with the previous decade reveals an interesting change. In the period of 1997-2008, the top most frequently occurring terms include “technology”, “management”, “development” and “innovation”. Also

included are the terms “technology management”, “project management”, “knowledge management” and “information technology” [6]. Even though “technology” and “innovation” remain in the top 10, the popular themes now include keywords like “economics”, “industry”, “competition” and “patents”. For the first time in a 20 years period, the top theme mentioned in PICMET papers has become “economics” replacing “technology”, which had been on top of the list for 15 years.

Figures IV and V depict how relevant journals connect to PICMET based on a co-citation analysis of PICMET publications considering a minimum threshold of 50 citations received and showing the 50 strongest links. This analysis is done for the first time for PICMET papers since it had not been carried out in the previous two bibliometrics analysis [5, 6].

*Research Policy, Technovation, Strategic Management Journal, Technological Forecasting and Social Change, Journal, Harvard Business Review and Management Science* are the most relevant journals throughout the last 10 years. This is not surprising given PICMET’s focus on both management and technology.

A steep climb is observed for *Scientometrics* journal, which jumped to rank 5 in recent years (from rank 12 in 2009-2013), providing evidence for an increased focus of PICMET publications on quantitative research methods in recent years. *The Journal of Product Innovation and Management*, on the other hand, has a slight drop in relevance from rank 7 (2009-2013) to 11 in recent years.

Overall, the analysis confirms PICMET’s broad, interdisciplinary publication profile, also citing journals from adjacent fields of research such as project management, marketing and energy policy.

Figure VI visualizes the co-citation of authors of PICMET contributions. Results are shown using a threshold of 50 citations and the 100 most representative connections.

Results of the co-citation analysis show C. M. Christensen, M. E. Porter, H. Chesbrough, K. M. Eisenhardt, R. G. Cooper and R. Phaal to be among the most co-cited authors of PICMET in the last 10 years. Interestingly, these authors are not among the most productive contributors to PICMET. The top three most productive authors considering several bibliometric indicators such as the number of papers, the number of citations, the h-index, and the cites per paper are G. Schuh of RWTH Aachen in Germany, I. Sakata of University of Tokyo in Japan and H. N. Su of Nat Chung Hsing University in Japan. With G. Schuh from Germany and L. Pretorius of University Pretoria in South Africa being two exceptions, all other top 10 authors come from Japan, Taiwan and the U. S. reflecting PICMET’s geographic scope in the Pacific region.

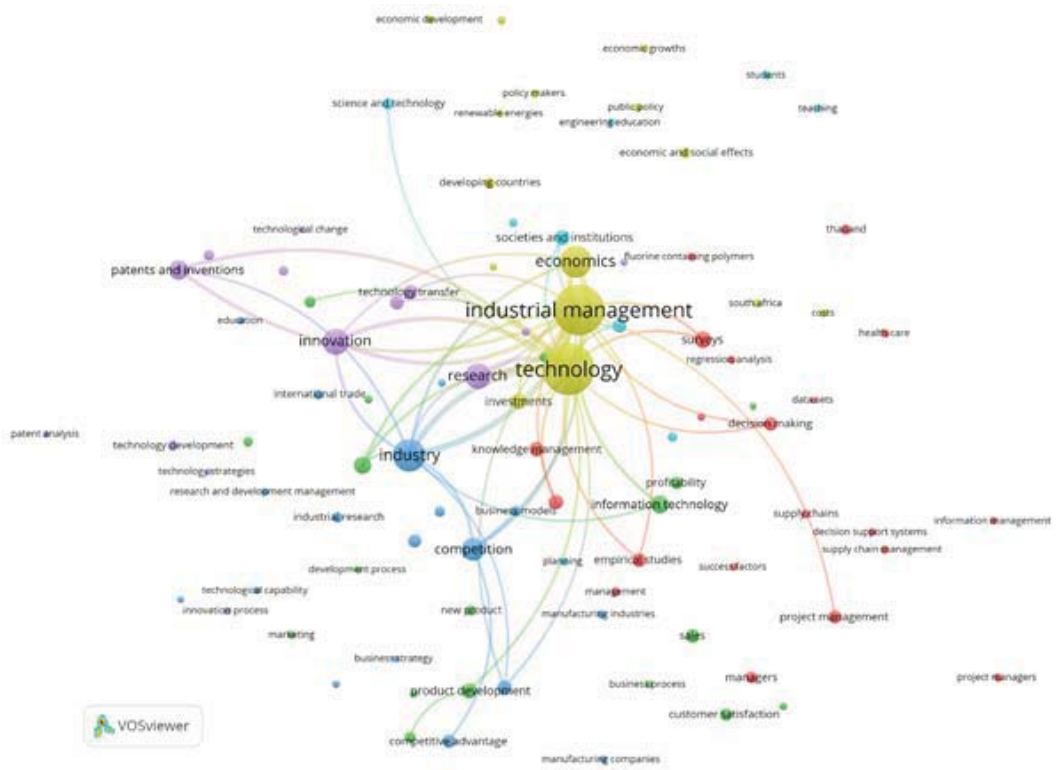


Figure II: Co-occurrence of keywords (2009-2013)  
 threshold = 20; connections = 50

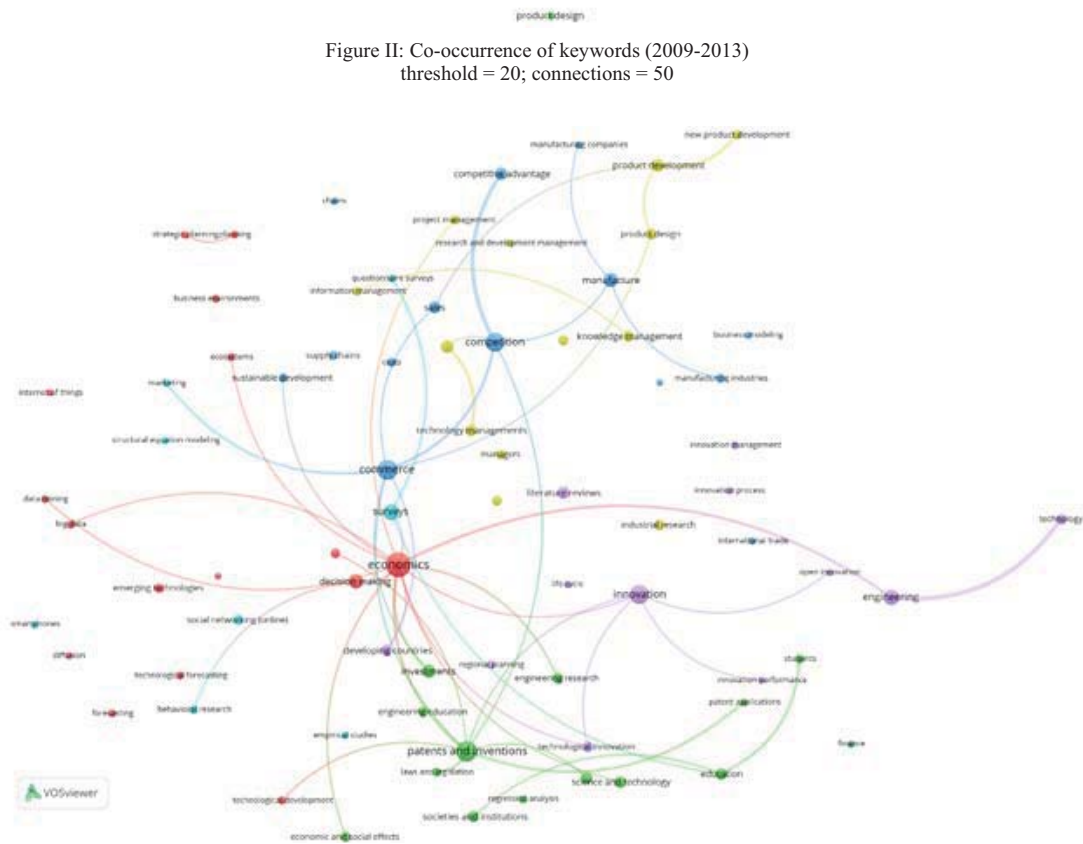


Figure III: Co-occurrence of keywords (2014-2018)  
 threshold = 20; connections = 50

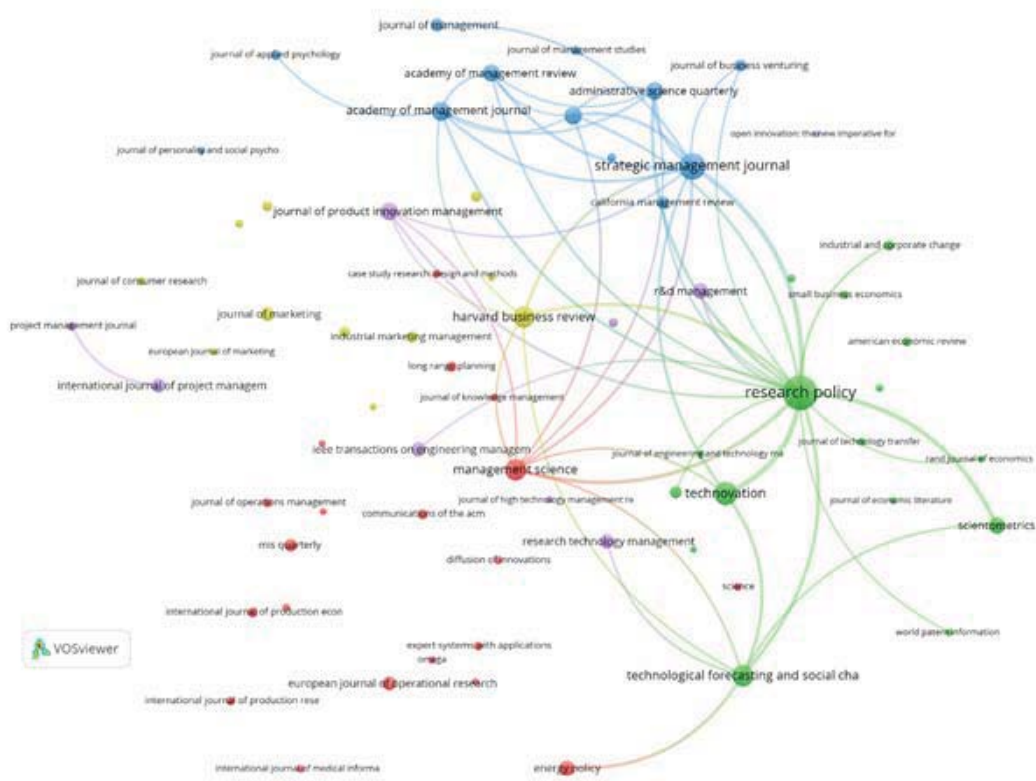


Figure IV: Co-citation of journals (2009-2013)  
 threshold = 50; connections = 50

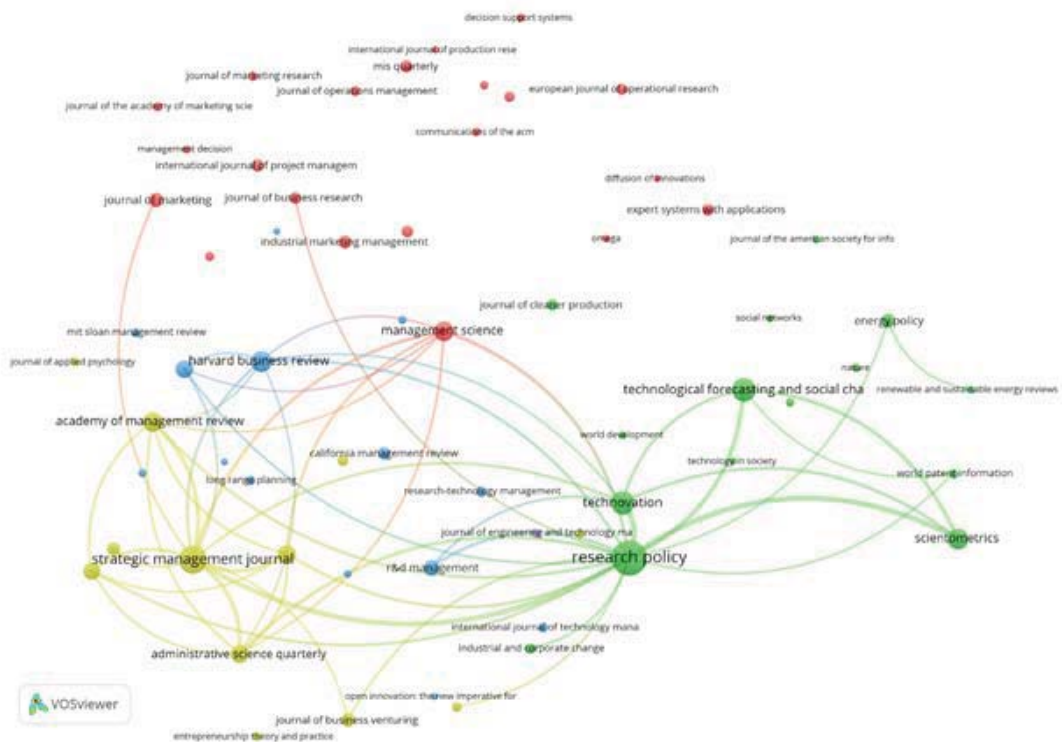


Figure V: Co-citation of journals (2014-2018)  
 threshold = 50; connections = 50



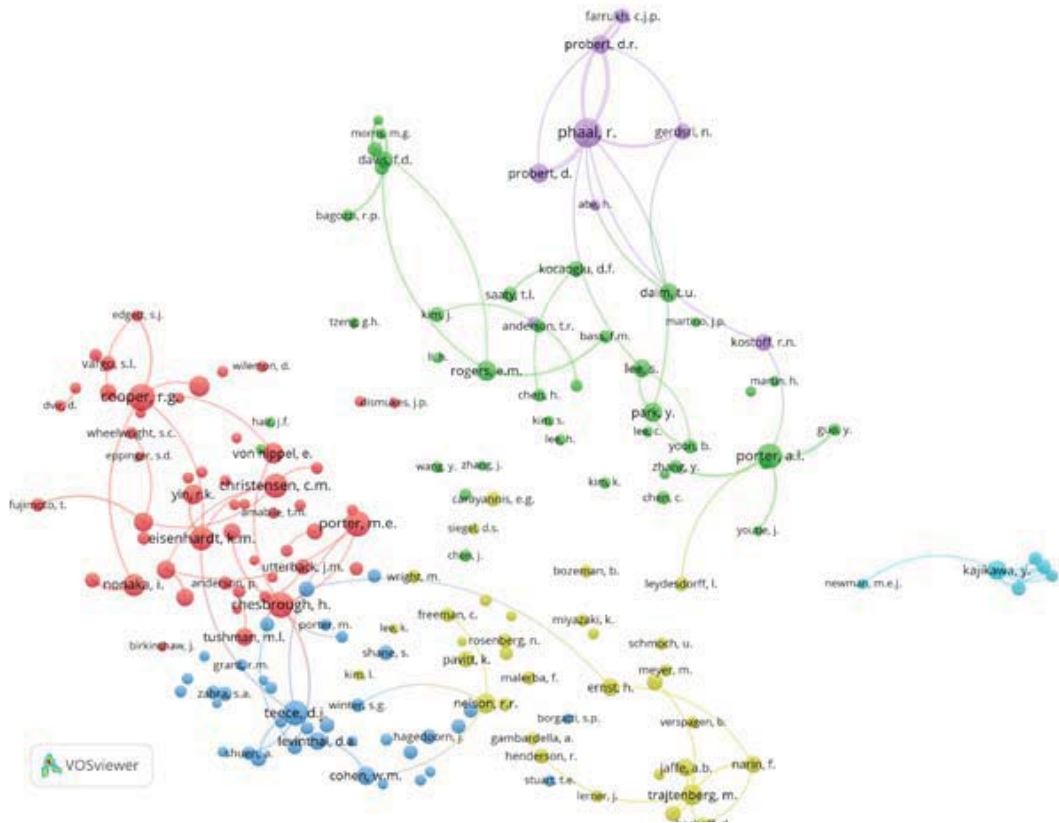


Figure VI: Co-citation of authors  
 threshold = 50; connections = 100

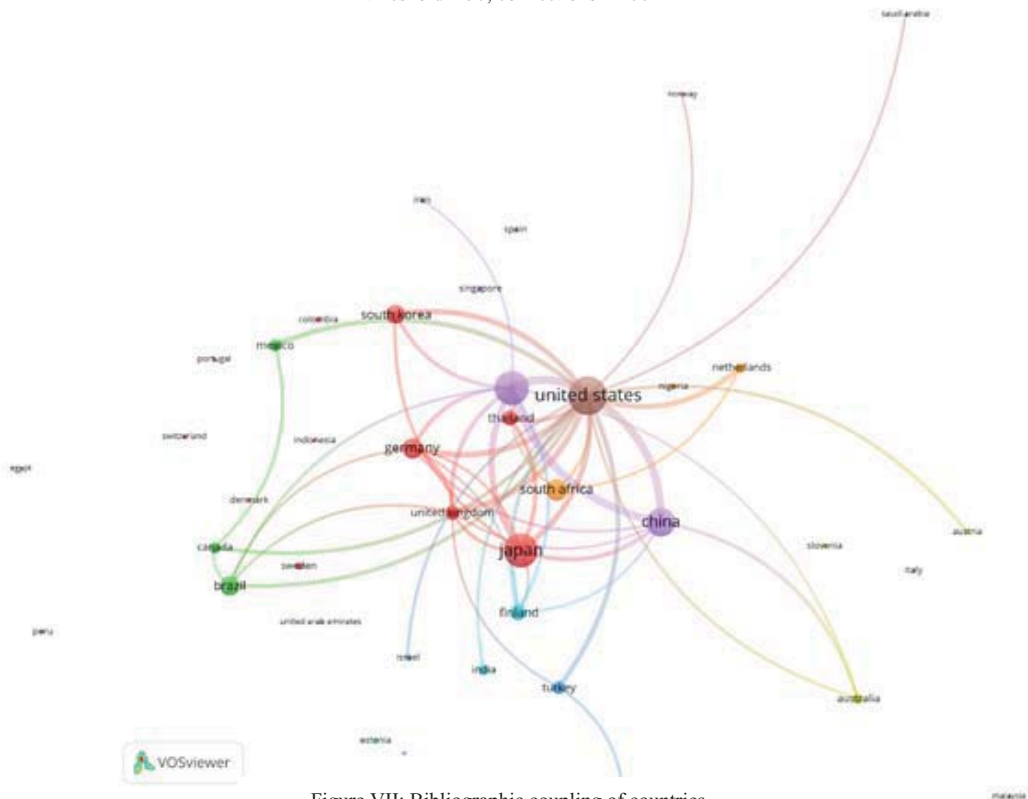


Figure VII: Bibliographic coupling of countries  
 threshold = 5; connections = 50

## V. FUTURE WORK

Two PICMET authors, D. F. Kocaoglu, T.U. Daim along with L. Pretorius of University of Pretoria, appear in the top 10 authors-list both in the last decade and in the period of 1997-2008 as shown by the previous study [6].

The most productive institutions contributing to PICMET (using the same bibliometric indicators) is the conference's home institution, the Portland State University in the U. S., followed by the University of Pretoria in South Africa and the University of Tokyo in Japan. In addition, the RWTH Aachen in Germany and the Tampere University of Technology in Finland have remained among the top institutions of PICMET authors since 1997 [6].

Figure VII presents the most productive countries contributing to PICMET by using a bibliographic coupling analysis with a threshold of 5 documents and 50 strongest bibliographic connections. The analysis of countries represents the author affiliations at the time of publication in PICMET.

USA is the country with the highest number of published articles and the strongest bibliographic connections for PICMET. This is not surprising given both the country affiliation of PICMET itself and the country's size. Other big contributing countries, such as Japan, Germany, China, South Africa and Brazil, are again in line with results for biggest contributing authors and institutions. This was the case in the previous PICMET analysis, too [6].

## IV. DISCUSSION AND CONCLUDING REMARKS

2019 marks the 30<sup>th</sup> anniversary of PICMET. To celebrate this anniversary, this paper presents a bibliometric review of PICMET's publications focusing on the last 10 years and compares the findings with the previously conducted PICMET reviews [5, 6]. The considerations presented in this paper are based on a broad set of bibliometric indicators and utilize a visualization tool, which allows analysing results by creating a map of bibliographic material. The research focusses on the identification of relevant keywords, journals, authors, institutions and countries and aims at offering a comprehensive picture of PICMET's positioning in its academic context.

Results show that PICMET keeps providing a successful platform for academic exchange of ideas in the area of technology management. A slight shift in focus towards more quantitative research methodologies as well as emerging technologies and economics is in line with wider trends in academic methodology and hot topics in the academic and professional communities.

PICMET, while emphasizing its focus as a platform for the Pacific region, publishes papers from a wide range of institutions in more than 50 countries. The trends show that technology management research is growing in USA, Japan, Germany, China, Taiwan, Korea, South Africa and Brazil among other countries.

While this paper focuses on the development of PICMET over the last 10 years, future research project could include the overall evolution of PICMET from 1989 until today, and identify trends developing over the past 30 years. Analyses that are more specific can also include identification of bibliometric factors on the level of individual articles and an analysis of citations of PICMET papers in other publications. A final idea for future studies could be to compare different conferences organized by other technology management associations such as IAMOT and IEEE-TEMS.

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